

## Lampiran 01. Kuesioner Penelitian

### PENGANTAR KUESIONER

Kepada Yth:

Bapak/Ibu/Sdr/i Responden

Di Tempat

Dengan Hormat,

Saya yang bertanda tangan di bawah ini:

|                  |   |                                |
|------------------|---|--------------------------------|
| Nama             | : | Ni Wayan Intan Handayani       |
| NIM              | : | 1917051033                     |
| Program Studi    | : | S1 Akuntansi                   |
| Perguruan Tinggi | : | Universitas Pendidikan Ganesha |

Memohon kesediaan dari Bapak/Ibu/Sdr/i untuk kiranya dapat berpartisipasi dalam mengisi kuesioner penelitian ini, untuk melengkapi laporan observasi tugas mata kuliah teori akuntansi program studi S1 Akuntansi Universitas Pendidikan Ganesha. Topik yang diangkat dalam penelitian ini ialah “Pengaruh *Ethical Behavior*, Sifat *Machiavellian* dan Efektivitas *Whistleblowing System* Terhadap Pendekripsi Tindakan *Fraud* Dengan *Corporate Culture* Sebagai Pemoderasi (Studi Kasus Pada PLN ULP Bangli). Kesuksesan penelitian ini sangat bergantung dari pendapat Bapak/Ibu/Sdr/i. Oleh karena itu, mohon kesediannya untuk mengisi/menjawab kuesioner ini dengan sejujur-jujurnya. Kuesioner ini hanya untuk kepentingan observasi tidak untuk dipublikasikan sehingga kerahasiaan data yang diisi akan tetap dijaga.

Atas kerjasama yang baik dan kesungguhan Bapak/Ibu/Sdr/i dalam mengisi kuesioner ini, saya ucapkan terimakasih.

Hormat saya,

Ni Wayan Intan Handayani

NIM. 1917051033

### A. Identitas Responden

Nama Responden : .....

Jenis Kelamin : .....

Umur : .....

Jabatan : .....

Masa Kerja : .....

Pendidikan Terakhir : .....

### B. Petunjuk Pengisian Kuesioner

1. Mohon dengan hormat, bantuan, dan kesediaan Bapak/Ibu/Saudara/i sekalian untuk menjawab seluruh pernyataan dalam kuesioner ini
2. Berikan tanda centang ( ✓ ) pernyataan berikut yang sesuai dengan keadaan yang sesungguhnya pada kolom yang tersedia.
3. Ada 5 (lima) pilihan jawaban yang tersedia untuk masing-masing pernyataan, yaitu :

STS : Sangat Tidak Setuju

TS : Tidak Setuju

N : Netral

S : Setuju

SS : Sangat Setuju



## 1. ETHICAL BEHAVIOR (PERILAKU ETIS)

Silakan identifikasi dan jawablah pernyataan di bawah ini sesuai dengan perilaku etis anda sebagai karyawan/pegawai di Kantor PLN ULP Bangli

| No | Pernyataan   | Jawaban |    |   |   |    |
|----|--|---------|----|---|---|----|
|    |  | STS     | TS | N | S | SS |
| 1  | Saya sadar dan bekerja sesuai dengan tanggungjawab   |         |    |   |   |    |
| 2  | Sifat jujur diperlukan dalam bekerja   |         |    |   |   |    |
| 3  | Saya bekerja sesuai dengan etika yang baik   |         |    |   |   |    |
| 4  | Saya selalu taat pada aturan   |         |    |   |   |    |
| 5  | Ketika bekerja, saya merasa tidak bersalah jika melakukan kebohongan   |         |    |   |   |    |
| 6  | Saya selalu beraktivitas secara profesional bila sedang bekerja  |         |    |   |   |    |
| 7  | Saya dapat menciptakan dan menjaga hubungan yang baik dengan seluruh anggota perusahaan.                                   |         |    |   |   |    |
| 8  | Saya dapat memisahkan urusan pribadi saya dengan urusan pekerjaan pada perusahaan  |         |    |   |   |    |
| 9  | Saya selalu berusaha untuk berkomunikasi secara tepat waktu dan akurat mengenai masalah- masalah yang terjadi diperusahaan |         |    |   |   |    |

## 2. SIFAT MACHIAVELLIAN

Silakan identifikasi dan jawablah pernyataan di bawah ini sesuai dengan sifat *machiavellian* di Kantor PLN ULP Bangli

| No | Pernyataan   | Jawaban |    |   |   |    |
|----|--|---------|----|---|---|----|
|    |  | STS     | TS | N | S | SS |
| 1  | Cara terbaik untuk mengendalikan seseorang adalah dengan mengabulkan apa yang dia inginkan |         |    |   |   |    |
| 2  | Anda tidak akan pernah benar-benar percaya kepada siapa pun.                               |         |    |   |   |    |
| 3  | Sulit untuk maju tanpa menyikut orang lain.  |         |    |   |   |    |
| 4  | Kejujuran adalah kebijaksanaan yang terbaik dalam semua kasus                              |         |    |   |   |    |
| 5  | Semua orang memiliki sisi negatif yang akan muncul jika diberi kesempatan.                 |         |    |   |   |    |
| 6  | Anda tidak akan memberitahu siapapun alasan anda melakukan sesuatu kecuali itu             |         |    |   |   |    |

|   |  |  |  |  |  |
|---|--|--|--|--|--|
|   | menguntungkan bagi anda  |  |  |  |  |
| 7 | Tidak ada alasan untuk berbohong kepada orang lain.                                |  |  |  |  |
| 8 | Seseorang lebih mudah melupakan kehilangan ayahnya daripada kehilangan hartanya.   |  |  |  |  |
| 9 | Kebanyakan orang-orang yang maju di dunia adalah orang-orang yang bersih moralnya. |  |  |  |  |

### 3. EFEKTIVITAS WHISTLEBLOWING SYSTEM

Silakan identifikasi dan jawablah pernyataan di bawah ini sesuai dengan efektivitas *whistleblowing system* (sistem pelaporan pelanggaran) di Kantor PLN ULP Bangli

| No | Pernyataan   | Jawaban |    |   |   |    |
|----|--|---------|----|---|---|----|
|    |  | STS     | TS | N | S | SS |
| 1  | Saya tidak memiliki komitmen dalam melaporkan kecurangan dan pelanggaran   |         |    |   |   |    |
| 2  | Dengan adanya perlindungan atas pelapor/ <i>whistleblower</i> , maka saya bersedia melaporkan kecurangan dan pelanggaran yang ada          |         |    |   |   |    |
| 3  | Saya lebih mudah dalam melaporkannya tindak pelanggaran karena tersedia saluran khusus untuk melaporkan tindak pelanggaran.                |         |    |   |   |    |
| 4  | Evaluasi dan perbaikan harus senantiasa dilakukan perusahaan untuk meningkatkan efektivitas program sistem pelaporan pelanggaran           |         |    |   |   |    |
| 5  | Jika saya mengetahui adanya fraud atau korupsi yang terjadi di Perusahaan, saya akan berminat untuk melakukan tindakan whistleblowing.     |         |    |   |   |    |
| 6  | Saya akan mencoba melakukan tindakan whistle-blowing jika saya mengetahui adanya fraud atau korupsi yang terjadi di Perusahaan.            |         |    |   |   |    |
| 7  | Saya berencana melakukan tindakan whistleblowing untuk mengungkap fraud atau korupsi yang terjadi di Perusahaan apabila saya mengetahuinya |         |    |   |   |    |

|   |   |  |  |  |  |
|---|---|--|--|--|--|
| 8 | Jika saya mengetahui adanya fraud atau korupsi yang terjadi di Perusahaan, saya akan berusaha keras melakukan tindakan whistleblowing melalui saluran internal Perusahaan (internal whistle-blowing). |  |  |  |  |
| 9 | Jika internal whistle-blowing tidak memungkinkan, saya akan berusaha keras untuk melakukan tindakan whistle-blowing melalui saluran eksternal Perusahaan.   |  |  |  |  |

#### 4. PENDETEKSIAN TINDAKAN *FRAUD*

Silakan identifikasi dan jawablah pernyataan di bawah ini sesuai dengan kondisi sebenarnya dalam penerapan pendeksiian tindakan *fraud* di PLN ULP Bangli

| No | Pernyataan  | Jawaban |    |   |   |    |
|----|---|---------|----|---|---|----|
|    |   | STS     | TS | N | S | SS |
| 1  | Perusahaan mengimplementasikan program pengendalian anti <i>fraud</i> untuk mengarahkan tindakan karyawan   |         |    |   |   |    |
| 2  | Perusahaan melakukan seleksi yang ketat dan efektif pada proses penerimaan karyawan   |         |    |   |   |    |
| 3  | Perusahaan tidak pernah melakukan pelatihan kewaspadaan terhadap kecurangan   |         |    |   |   |    |
| 4  | Perusahaan menerapkan sistem penghargaan terhadap hasil kerja, dengan memberikan kesempatan yang sama untuk semua karyawan, agar tindak kecurangan bisa dikurangi |         |    |   |   |    |
| 5  | Perusahaan memberlakukan kode etik di lingkungan karyawan untuk membangun budaya jujur dan keterbukaan  |         |    |   |   |    |
| 6  | Perusahaan memberikan bantuan kepada karyawan yang mengalami kesulitan ekonomi untuk menekan jumlah kecurangan  |         |    |   |   |    |
| 7  | Perusahaan menerapkan sanksi yang tegas untuk meminimalisasi adanya kecurangan  |         |    |   |   |    |
| 8  | Penilaian resiko terjadinya kecurangan oleh bagian yang terkait dengan bidang akuntansi dilakukan dari waktu ke waktu   |         |    |   |   |    |

|   |  |  |  |  |  |  |
|---|--|--|--|--|--|--|
| 9 | Instansi memiliki sikap tanggap terhadap segala sesuatu yang terjadi di perusahaan |  |  |  |  |  |
|---|--|--|--|--|--|--|

## 5. CORPORATE CULTURE (BUDAYA ORGANISASI)

Silakan identifikasi dan jawablah pernyataan di bawah ini sesuai dengan budaya organisasi di Kantor PLN ULP Bangli

| No | Pernyataan   | Jawaban |    |   |   |    |
|----|--|---------|----|---|---|----|
|    |  | STS     | TS | N | S | SS |
| 1  | Keputusan penting di perusahaan lebih sering dibuat oleh individu daripada secarakelompok.                             |         |    |   |   |    |
| 2  | Proses perencanaan dilakukan melalui langkah-langkah strategis dan disertai dengan penetapan waktu yg telah disepakati |         |    |   |   |    |
| 3  | Keputusan di perusahaan lebih sering dibuat oleh bawahan.  |         |    |   |   |    |
| 4  | Perusahaan membangun budaya organisasi yang jujur, adil, terbuka, disiplin, konsisten serta tanggungjawab              |         |    |   |   |    |
| 5  | Pimpinan memberikan petunjuk kerja yang jelas kepada pegawai baru.   |         |    |   |   |    |
| 6  | Pegawai menyampaikan hasil kinerja yang sesungguhnya kepada atasan.  |         |    |   |   |    |
| 7  | Mempunyai komitmen untuk menepati janji, bertanggung jawab atas tugas, keputusan dan tindakan yang dilakukan           |         |    |   |   |    |
| 8  | Berpegang teguh kepada nilai moral dan etika yang diterapkan dalam perusahaan  |         |    |   |   |    |
| 9  | Berupaya untuk meningkatkan kompetensi diri agar siap menerima tantangan baru  |         |    |   |   |    |
| 10 | Bersedia untuk mendukung sesama bagian dari perusahaan dalam menyelesaikan tugas                                       |         |    |   |   |    |
| 11 | Tidak membeda-bedakan latar belakang seluruh bagian dari perusahaan, agar lingkungan perusahaan selalu kondusif        |         |    |   |   |    |
| 12 | Bersedia menjaga nama baik perusahaan, sesama karyawan, BUMN dan negara  |         |    |   |   |    |
| 13 | Rela berkorban untuk mencapai tujuan yang lebih besar  |         |    |   |   |    |

|    |  |  |  |  |  |
|----|--|--|--|--|--|
| 14 | Patuh kepada atasan sepanjang tidak bertentangan dengan etika perusahaan                   |  |  |  |  |
| 15 | Sigap melakukan penyesuaian diri terhadap lingkungan dan perkembangan teknologi            |  |  |  |  |
| 16 | Memberikan kesempatan yang sama kepada berbagai pihak untuk berkontribusi untuk perusahaan |  |  |  |  |
| 17 | Terbuka dalam melakukan kerjasama untuk tujuan perusahaan                                  |  |  |  |  |
| 18 | Menggerakan pemanfaatan berbagai sumber daya untuk tujuan bersama                          |  |  |  |  |



**Lampiran 02. Tabulasi data 98 Responden**

**1. Ethical Behavior (X<sub>1</sub>)**

| <b>ETHICAL BEHAVIOR (PERILAKU ETIS)</b> |      |      |      |      |      |      |      |      |      |          |
|---|------|------|------|------|------|------|------|------|------|----------|
| No                                      | X1.1 | X1.2 | X1.3 | X1.4 | X1.5 | X1.6 | X1.7 | X1.8 | X1.9 | Total_X1 |
| 1                                       | 3    | 3    | 3    | 4    | 4    | 4    | 4    | 4    | 3    | 32       |
| 2                                       | 3    | 3    | 3    | 3    | 5    | 4    | 4    | 4    | 4    | 33       |
| 3                                       | 3    | 3    | 3    | 5    | 5    | 4    | 4    | 4    | 4    | 35       |
| 4                                       | 3    | 3    | 3    | 3    | 5    | 5    | 4    | 4    | 4    | 34       |
| 5                                       | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 2    | 2    | 25       |
| 6                                       | 3    | 3    | 3    | 3    | 4    | 4    | 3    | 3    | 3    | 29       |
| 7                                       | 4    | 3    | 3    | 3    | 3    | 4    | 3    | 3    | 3    | 29       |
| 8                                       | 3    | 3    | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 28       |
| 9                                       | 4    | 3    | 3    | 3    | 4    | 4    | 3    | 4    | 3    | 31       |
| 10                                      | 4    | 3    | 3    | 3    | 3    | 4    | 5    | 4    | 5    | 34       |
| 11                                      | 4    | 3    | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 29       |
| 12                                      | 4    | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 3    | 29       |
| 13                                      | 4    | 4    | 5    | 3    | 4    | 4    | 4    | 4    | 4    | 36       |
| 14                                      | 3    | 3    | 3    | 3    | 5    | 5    | 4    | 4    | 4    | 34       |
| 15                                      | 4    | 4    | 4    | 4    | 4    | 3    | 3    | 3    | 3    | 32       |
| 16                                      | 3    | 3    | 3    | 4    | 2    | 4    | 3    | 3    | 4    | 29       |
| 17                                      | 3    | 4    | 4    | 4    | 3    | 3    | 3    | 3    | 3    | 30       |
| 18                                      | 4    | 3    | 3    | 2    | 5    | 4    | 4    | 4    | 4    | 33       |
| 19                                      | 4    | 3    | 3    | 3    | 3    | 2    | 3    | 2    | 2    | 25       |
| 20                                      | 4    | 3    | 3    | 3    | 4    | 3    | 4    | 3    | 3    | 30       |
| 21                                      | 4    | 3    | 3    | 3    | 3    | 4    | 4    | 5    | 4    | 33       |
| 22                                      | 3    | 3    | 3    | 3    | 5    | 4    | 3    | 3    | 3    | 30       |
| 23                                      | 3    | 3    | 3    | 5    | 5    | 4    | 5    | 5    | 5    | 38       |
| 24                                      | 3    | 3    | 3    | 3    | 4    | 4    | 4    | 4    | 3    | 31       |
| 25                                      | 4    | 4    | 3    | 3    | 4    | 4    | 4    | 4    | 4    | 34       |
| 26                                      | 3    | 3    | 3    | 4    | 4    | 4    | 4    | 4    | 3    | 32       |
| 27                                      | 5    | 3    | 3    | 4    | 4    | 3    | 3    | 3    | 3    | 31       |
| 28                                      | 3    | 3    | 3    | 3    | 5    | 4    | 5    | 4    | 4    | 34       |
| 29                                      | 4    | 3    | 3    | 4    | 2    | 3    | 2    | 3    | 3    | 27       |
| 30                                      | 4    | 3    | 3    | 3    | 4    | 4    | 4    | 3    | 3    | 31       |
| 31                                      | 4    | 3    | 3    | 4    | 4    | 3    | 4    | 3    | 3    | 31       |
| 32                                      | 4    | 3    | 3    | 2    | 4    | 3    | 3    | 3    | 3    | 28       |
| 33                                      | 3    | 3    | 3    | 3    | 3    | 3    | 4    | 3    | 3    | 28       |
| 34                                      | 3    | 3    | 3    | 4    | 5    | 4    | 5    | 4    | 4    | 35       |

|           |   |   |   |   |   |   |   |   |   |           |
|-----------|---|---|---|---|---|---|---|---|---|-----------|
| <b>35</b> | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | <b>28</b> |
| <b>36</b> | 4 | 5 | 4 | 5 | 3 | 4 | 3 | 3 | 3 | <b>34</b> |
| <b>37</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | <b>25</b> |
| <b>38</b> | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | <b>32</b> |
| <b>39</b> | 3 | 3 | 3 | 3 | 5 | 4 | 4 | 4 | 4 | <b>33</b> |
| <b>40</b> | 3 | 3 | 3 | 3 | 5 | 4 | 4 | 4 | 4 | <b>33</b> |
| <b>41</b> | 3 | 3 | 3 | 4 | 5 | 5 | 4 | 4 | 4 | <b>35</b> |
| <b>42</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | <b>25</b> |
| <b>43</b> | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | <b>29</b> |
| <b>44</b> | 4 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | <b>29</b> |
| <b>45</b> | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>46</b> | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 4 | 3 | <b>30</b> |
| <b>47</b> | 3 | 3 | 3 | 4 | 3 | 4 | 5 | 4 | 5 | <b>34</b> |
| <b>48</b> | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>49</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>50</b> | 4 | 4 | 5 | 2 | 4 | 4 | 4 | 4 | 4 | <b>35</b> |
| <b>51</b> | 3 | 3 | 3 | 3 | 5 | 5 | 4 | 4 | 4 | <b>34</b> |
| <b>52</b> | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | <b>32</b> |
| <b>53</b> | 3 | 3 | 3 | 4 | 2 | 4 | 3 | 3 | 4 | <b>29</b> |
| <b>54</b> | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | <b>30</b> |
| <b>55</b> | 3 | 3 | 3 | 2 | 5 | 4 | 4 | 4 | 4 | <b>32</b> |
| <b>56</b> | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 2 | 2 | <b>24</b> |
| <b>57</b> | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 3 | 3 | <b>29</b> |
| <b>58</b> | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 5 | 4 | <b>32</b> |
| <b>59</b> | 3 | 3 | 3 | 3 | 5 | 4 | 3 | 3 | 3 | <b>30</b> |
| <b>60</b> | 3 | 3 | 3 | 5 | 5 | 4 | 5 | 5 | 5 | <b>38</b> |
| <b>61</b> | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | <b>31</b> |
| <b>62</b> | 4 | 4 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | <b>34</b> |
| <b>63</b> | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | <b>32</b> |
| <b>64</b> | 5 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 3 | <b>31</b> |
| <b>65</b> | 3 | 3 | 3 | 3 | 5 | 4 | 5 | 4 | 4 | <b>34</b> |
| <b>66</b> | 3 | 3 | 3 | 4 | 2 | 3 | 2 | 3 | 3 | <b>26</b> |
| <b>67</b> | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | <b>30</b> |
| <b>68</b> | 3 | 3 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | <b>30</b> |
| <b>69</b> | 3 | 3 | 3 | 2 | 4 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>70</b> | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | <b>28</b> |
| <b>71</b> | 3 | 3 | 3 | 4 | 5 | 4 | 5 | 4 | 4 | <b>35</b> |
| <b>72</b> | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | <b>28</b> |



**2. Sifat Machiavellian (X<sub>2</sub>)**

| <b>SIFAT MACHIAVELLIAN</b> |      |      |      |      |      |      |      |      |      |                      |
|----------------------------|------|------|------|------|------|------|------|------|------|----------------------|
| No                         | X2.1 | X2.2 | X2.3 | X2.4 | X2.5 | X2.6 | X2.7 | X2.8 | X2.9 | Total_X <sub>2</sub> |
| 1                          | 4    | 4    | 4    | 4    | 4    | 3    | 3    | 3    | 4    | 33                   |
| 2                          | 5    | 4    | 4    | 4    | 5    | 3    | 3    | 3    | 3    | 34                   |
| 3                          | 5    | 4    | 4    | 4    | 5    | 3    | 3    | 3    | 3    | 34                   |
| 4                          | 5    | 5    | 4    | 4    | 5    | 3    | 3    | 3    | 4    | 36                   |
| 5                          | 3    | 3    | 3    | 2    | 3    | 3    | 3    | 3    | 3    | 26                   |
| 6                          | 4    | 4    | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 30                   |
| 7                          | 3    | 4    | 3    | 3    | 3    | 4    | 3    | 3    | 3    | 29                   |
| 8                          | 4    | 3    | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 29                   |
| 9                          | 4    | 4    | 3    | 4    | 4    | 3    | 3    | 3    | 3    | 31                   |
| 10                         | 3    | 4    | 5    | 4    | 3    | 3    | 3    | 3    | 4    | 32                   |
| 11                         | 4    | 3    | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 29                   |
| 12                         | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 27                   |
| 13                         | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 5    | 2    | 35                   |
| 14                         | 5    | 5    | 4    | 4    | 5    | 3    | 3    | 3    | 3    | 35                   |
| 15                         | 4    | 3    | 3    | 3    | 4    | 4    | 4    | 4    | 4    | 33                   |
| 16                         | 2    | 4    | 3    | 3    | 2    | 3    | 3    | 3    | 4    | 27                   |
| 17                         | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 27                   |
| 18                         | 5    | 4    | 4    | 4    | 5    | 4    | 4    | 4    | 4    | 38                   |
| 19                         | 3    | 2    | 3    | 2    | 3    | 2    | 3    | 2    | 2    | 22                   |
| 20                         | 4    | 3    | 4    | 3    | 4    | 3    | 4    | 3    | 3    | 31                   |
| 21                         | 3    | 4    | 4    | 5    | 3    | 4    | 4    | 5    | 4    | 36                   |
| 22                         | 5    | 4    | 3    | 3    | 5    | 4    | 3    | 3    | 3    | 33                   |
| 23                         | 5    | 4    | 5    | 5    | 5    | 4    | 5    | 5    | 5    | 43                   |
| 24                         | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 3    | 35                   |
| 25                         | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 36                   |
| 26                         | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 4    | 3    | 35                   |
| 27                         | 4    | 3    | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 29                   |
| 28                         | 5    | 4    | 5    | 4    | 5    | 4    | 5    | 4    | 4    | 40                   |
| 29                         | 2    | 3    | 2    | 3    | 2    | 3    | 2    | 3    | 3    | 23                   |
| 30                         | 4    | 4    | 4    | 3    | 4    | 4    | 4    | 3    | 3    | 33                   |
| 31                         | 4    | 3    | 4    | 3    | 4    | 3    | 4    | 3    | 3    | 31                   |
| 32                         | 4    | 3    | 3    | 3    | 3    | 3    | 4    | 3    | 3    | 29                   |
| 33                         | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 3    | 3    | 28                   |
| 34                         | 5    | 4    | 5    | 3    | 3    | 3    | 3    | 4    | 4    | 34                   |
| 35                         | 3    | 3    | 4    | 3    | 3    | 3    | 4    | 3    | 3    | 29                   |

|           |   |   |   |   |   |   |   |   |   |           |
|-----------|---|---|---|---|---|---|---|---|---|-----------|
| <b>36</b> | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>37</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | <b>25</b> |
| <b>38</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 4 | 3 | <b>29</b> |
| <b>39</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | <b>29</b> |
| <b>40</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | <b>29</b> |
| <b>41</b> | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | <b>30</b> |
| <b>42</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | <b>25</b> |
| <b>43</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>44</b> | 4 | 3 | 3 | 4 | 4 | 5 | 2 | 3 | 3 | <b>31</b> |
| <b>45</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>46</b> | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | <b>32</b> |
| <b>47</b> | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 5 | <b>31</b> |
| <b>48</b> | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>49</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>50</b> | 4 | 4 | 5 | 2 | 4 | 4 | 4 | 4 | 4 | <b>35</b> |
| <b>51</b> | 3 | 3 | 3 | 3 | 5 | 5 | 4 | 4 | 4 | <b>34</b> |
| <b>52</b> | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | <b>32</b> |
| <b>53</b> | 3 | 3 | 3 | 4 | 2 | 4 | 3 | 3 | 4 | <b>29</b> |
| <b>54</b> | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | <b>30</b> |
| <b>55</b> | 3 | 3 | 3 | 2 | 5 | 4 | 4 | 4 | 4 | <b>32</b> |
| <b>56</b> | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 2 | 2 | <b>24</b> |
| <b>57</b> | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 3 | 3 | <b>29</b> |
| <b>58</b> | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 5 | 4 | <b>32</b> |
| <b>59</b> | 3 | 3 | 3 | 3 | 5 | 4 | 3 | 3 | 3 | <b>30</b> |
| <b>60</b> | 3 | 3 | 3 | 5 | 5 | 4 | 5 | 5 | 5 | <b>38</b> |
| <b>61</b> | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>62</b> | 4 | 4 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | <b>32</b> |
| <b>63</b> | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 4 | <b>30</b> |
| <b>64</b> | 5 | 3 | 3 | 4 | 4 | 5 | 3 | 3 | 4 | <b>34</b> |
| <b>65</b> | 3 | 3 | 3 | 3 | 5 | 3 | 3 | 3 | 3 | <b>29</b> |
| <b>66</b> | 3 | 3 | 3 | 4 | 2 | 3 | 3 | 3 | 4 | <b>28</b> |
| <b>67</b> | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>68</b> | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 4 | <b>30</b> |
| <b>69</b> | 3 | 3 | 3 | 2 | 4 | 3 | 3 | 3 | 2 | <b>26</b> |
| <b>70</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>71</b> | 3 | 3 | 3 | 4 | 5 | 3 | 3 | 3 | 4 | <b>31</b> |
| <b>72</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>73</b> | 4 | 5 | 4 | 5 | 3 | 4 | 5 | 4 | 5 | <b>39</b> |



### **3. Efektivitas Whistleblowing System (X<sub>3</sub>)**

|           |   |   |   |   |   |   |   |   |   |           |
|-----------|---|---|---|---|---|---|---|---|---|-----------|
| <b>36</b> | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>37</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | <b>25</b> |
| <b>38</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>39</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | <b>29</b> |
| <b>40</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>41</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>42</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>43</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>44</b> | 4 | 3 | 3 | 4 | 4 | 4 | 5 | 4 | 4 | <b>35</b> |
| <b>45</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | <b>29</b> |
| <b>46</b> | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | <b>32</b> |
| <b>47</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>48</b> | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | <b>31</b> |
| <b>49</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>50</b> | 4 | 4 | 5 | 2 | 3 | 3 | 3 | 3 | 3 | <b>30</b> |
| <b>51</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>52</b> | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 4 | 4 | <b>33</b> |
| <b>53</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>54</b> | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | <b>30</b> |
| <b>55</b> | 3 | 3 | 3 | 2 | 4 | 3 | 3 | 3 | 4 | <b>28</b> |
| <b>56</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>57</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>58</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>59</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>60</b> | 3 | 3 | 3 | 5 | 3 | 3 | 3 | 3 | 3 | <b>29</b> |
| <b>61</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>62</b> | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | <b>30</b> |
| <b>63</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>64</b> | 5 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | <b>30</b> |
| <b>65</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>66</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>67</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>68</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>69</b> | 3 | 3 | 3 | 2 | 4 | 3 | 4 | 3 | 4 | <b>29</b> |
| <b>70</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>71</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | <b>28</b> |
| <b>72</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | <b>27</b> |
| <b>73</b> | 4 | 5 | 4 | 5 | 3 | 3 | 3 | 3 | 3 | <b>33</b> |



#### 4. Pendeksi *Fraud* (Y)

| No. | PENDETEKSIAN TINDAKAN FRAUD |      |      |      |      |      |      |      |      |    | Total_Y |
|-----|-----------------------------|------|------|------|------|------|------|------|------|----|---------|
|     | Y1.1                        | Y2.2 | Y1.2 | Y2.3 | Y1.3 | Y2.4 | Y1.4 | Y2.5 | Y1.5 |    |         |
| 1   | 3                           | 3    | 3    | 4    | 4    | 3    | 4    | 3    | 4    | 31 |         |
| 2   | 3                           | 3    | 4    | 3    | 4    | 5    | 4    | 5    | 3    | 34 |         |
| 3   | 3                           | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 3    | 28 |         |
| 4   | 3                           | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 4    | 28 |         |
| 5   | 4                           | 5    | 2    | 4    | 4    | 4    | 4    | 4    | 3    | 34 |         |
| 6   | 3                           | 3    | 4    | 5    | 5    | 4    | 4    | 4    | 3    | 35 |         |
| 7   | 4                           | 4    | 2    | 4    | 3    | 3    | 3    | 3    | 3    | 29 |         |
| 8   | 3                           | 3    | 3    | 2    | 4    | 3    | 3    | 4    | 3    | 28 |         |
| 9   | 4                           | 4    | 4    | 3    | 3    | 3    | 3    | 3    | 3    | 30 |         |
| 10  | 3                           | 3    | 3    | 5    | 4    | 4    | 4    | 4    | 4    | 34 |         |
| 11  | 3                           | 3    | 5    | 3    | 2    | 3    | 2    | 2    | 3    | 26 |         |
| 12  | 3                           | 3    | 3    | 4    | 3    | 4    | 3    | 3    | 3    | 29 |         |
| 13  | 3                           | 3    | 3    | 3    | 4    | 4    | 5    | 4    | 2    | 31 |         |
| 14  | 3                           | 3    | 4    | 5    | 4    | 3    | 3    | 3    | 3    | 31 |         |
| 15  | 3                           | 3    | 3    | 5    | 4    | 5    | 5    | 5    | 4    | 37 |         |
| 16  | 3                           | 3    | 3    | 4    | 4    | 4    | 4    | 3    | 4    | 32 |         |
| 17  | 3                           | 3    | 3    | 3    | 4    | 4    | 3    | 4    | 3    | 30 |         |
| 18  | 5                           | 3    | 3    | 4    | 3    | 4    | 5    | 4    | 5    | 36 |         |
| 19  | 3                           | 3    | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 28 |         |
| 20  | 4                           | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 28 |         |
| 21  | 3                           | 4    | 5    | 2    | 4    | 4    | 4    | 4    | 4    | 34 |         |
| 22  | 5                           | 3    | 3    | 4    | 5    | 5    | 4    | 4    | 4    | 37 |         |
| 23  | 5                           | 4    | 4    | 2    | 4    | 3    | 3    | 3    | 3    | 31 |         |
| 24  | 4                           | 3    | 3    | 3    | 2    | 4    | 3    | 3    | 4    | 29 |         |
| 25  | 4                           | 4    | 4    | 4    | 3    | 3    | 3    | 3    | 3    | 31 |         |
| 26  | 4                           | 3    | 3    | 3    | 5    | 4    | 4    | 4    | 4    | 34 |         |
| 27  | 4                           | 3    | 3    | 5    | 3    | 2    | 3    | 2    | 2    | 27 |         |
| 28  | 5                           | 3    | 3    | 3    | 4    | 3    | 4    | 3    | 3    | 31 |         |
| 29  | 2                           | 3    | 3    | 3    | 3    | 4    | 4    | 5    | 4    | 31 |         |
| 30  | 4                           | 3    | 3    | 4    | 5    | 4    | 3    | 3    | 3    | 32 |         |
| 31  | 4                           | 3    | 3    | 3    | 5    | 4    | 5    | 5    | 5    | 37 |         |
| 32  | 4                           | 3    | 3    | 3    | 4    | 4    | 4    | 4    | 3    | 32 |         |
| 33  | 3                           | 3    | 3    | 4    | 4    | 3    | 4    | 3    | 3    | 30 |         |
| 34  | 3                           | 3    | 4    | 3    | 4    | 5    | 4    | 5    | 4    | 35 |         |
| 35  | 3                           | 3    | 3    | 4    | 3    | 3    | 3    | 3    | 3    | 28 |         |





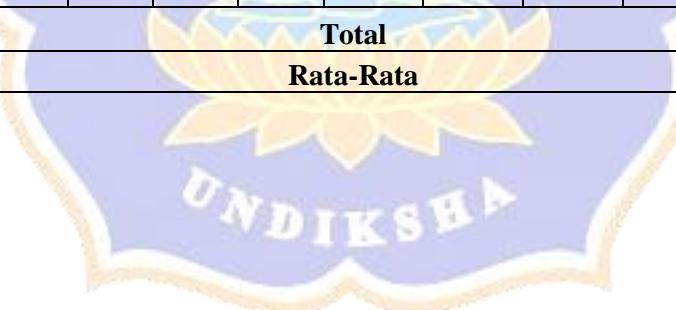
## 5. Corporate Culture (Z)

| BUDAYA ORGANISASI |      |      |      |      |      |      |      |      |      |       |       |       |       |       |       |       |       |       |         |
|-------------------|------|------|------|------|------|------|------|------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
| No.               | Z1.1 | Z1.2 | Z1.3 | Z1.4 | Z1.5 | Z1.6 | Z1.7 | Z1.8 | Z1.9 | Z1.10 | Z1.11 | Z1.12 | Z1.13 | Z1.14 | Z1.15 | Z1.16 | Z1.17 | Z1.18 | Total_Z |
| 1                 | 3    | 3    | 3    | 3    | 4    | 3    | 5    | 5    | 5    | 4     | 4     | 4     | 4     | 3     | 3     | 3     | 3     | 65    |         |
| 2                 | 3    | 4    | 3    | 3    | 4    | 4    | 5    | 4    | 5    | 5     | 5     | 5     | 2     | 3     | 3     | 4     | 4     | 69    |         |
| 3                 | 4    | 3    | 3    | 3    | 4    | 3    | 4    | 5    | 4    | 4     | 4     | 4     | 3     | 3     | 3     | 3     | 3     | 64    |         |
| 4                 | 4    | 3    | 3    | 3    | 3    | 3    | 4    | 4    | 4    | 5     | 5     | 4     | 3     | 3     | 3     | 3     | 3     | 65    |         |
| 5                 | 3    | 3    | 3    | 3    | 4    | 4    | 4    | 4    | 4    | 4     | 4     | 2     | 3     | 3     | 3     | 3     | 3     | 61    |         |
| 6                 | 3    | 3    | 3    | 3    | 3    | 3    | 4    | 5    | 5    | 4     | 4     | 3     | 3     | 3     | 3     | 3     | 3     | 62    |         |
| 7                 | 3    | 3    | 3    | 3    | 3    | 3    | 5    | 5    | 5    | 4     | 4     | 4     | 2     | 4     | 4     | 5     | 4     | 68    |         |
| 8                 | 4    | 3    | 3    | 3    | 3    | 3    | 4    | 5    | 5    | 5     | 5     | 5     | 4     | 3     | 3     | 4     | 4     | 69    |         |
| 9                 | 4    | 4    | 3    | 4    | 3    | 3    | 4    | 4    | 4    | 4     | 5     | 5     | 3     | 4     | 4     | 4     | 3     | 69    |         |
| 10                | 3    | 3    | 3    | 3    | 3    | 3    | 4    | 5    | 5    | 4     | 4     | 4     | 3     | 3     | 3     | 3     | 3     | 63    |         |
| 11                | 3    | 3    | 3    | 3    | 4    | 4    | 5    | 5    | 5    | 4     | 5     | 4     | 4     | 3     | 4     | 4     | 4     | 71    |         |
| 12                | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 4     | 5     | 4     | 3     | 3     | 3     | 3     | 3     | 58    |         |
| 13                | 4    | 4    | 3    | 3    | 3    | 3    | 3    | 5    | 2    | 4     | 4     | 4     | 3     | 3     | 3     | 3     | 3     | 60    |         |
| 14                | 5    | 5    | 3    | 3    | 3    | 3    | 3    | 4    | 3    | 5     | 5     | 5     | 4     | 4     | 3     | 3     | 3     | 67    |         |
| 15                | 4    | 3    | 3    | 3    | 4    | 3    | 3    | 4    | 4    | 5     | 4     | 5     | 5     | 3     | 3     | 4     | 4     | 69    |         |
| 16                | 2    | 4    | 3    | 3    | 3    | 3    | 3    | 4    | 3    | 4     | 5     | 4     | 4     | 4     | 4     | 4     | 3     | 64    |         |
| 17                | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 4     | 4     | 4     | 5     | 5     | 5     | 2     | 3     | 64    |         |
| 18                | 5    | 4    | 4    | 3    | 3    | 3    | 3    | 4    | 4    | 4     | 4     | 4     | 4     | 4     | 4     | 4     | 3     | 68    |         |
| 19                | 3    | 2    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 4     | 5     | 5     | 4     | 4     | 5     | 5     | 4     | 65    |         |
| 20                | 4    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 5     | 5     | 5     | 4     | 4     | 4     | 2     | 3     | 64    |         |
| 21                | 3    | 4    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 4     | 5     | 5     | 5     | 4     | 4     | 3     | 3     | 66    |         |
| 22                | 5    | 4    | 3    | 3    | 4    | 3    | 4    | 3    | 3    | 4     | 4     | 4     | 4     | 5     | 4     | 4     | 2     | 67    |         |
| 23                | 5    | 4    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 4     | 5     | 5     | 4     | 4     | 5     | 5     | 3     | 69    |         |
| 24                | 4    | 4    | 3    | 3    | 3    | 3    | 3    | 4    | 4    | 5     | 5     | 5     | 4     | 5     | 5     | 5     | 4     | 72    |         |
| 25                | 4    | 4    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3     | 3     | 3     | 4     | 5     | 4     | 4     | 3     | 62    |         |

|           |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |    |    |
|-----------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|----|----|
| <b>26</b> | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 5 | 4 | 4 | 4 | 5 | 4 | 4 | 3  | 67 |
| <b>27</b> | 4 | 3 | 3 | 3 | 3 | 4 | 3 | 5 | 5 | 5 | 4 | 4 | 2 | 4 | 5 | 4 | 3 | 3  | 67 |
| <b>28</b> | 5 | 3 | 4 | 3 | 3 | 4 | 4 | 5 | 4 | 5 | 5 | 5 | 2 | 4 | 4 | 4 | 3 | 3  | 70 |
| <b>29</b> | 2 | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 5 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 3 | 3  | 63 |
| <b>30</b> | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 5 | 3 | 4 | 4 | 4 | 3  | 67 |
| <b>31</b> | 4 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 3 | 3 | 3 | 2 | 2  | 62 |
| <b>32</b> | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3  | 62 |
| <b>33</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 5 | 5 | 4 | 4 | 4 | 3 | 3 | 3 | 5 | 4  | 66 |
| <b>34</b> | 5 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 5 | 5 | 2 | 3 | 3 | 3 | 3 | 3  | 64 |
| <b>35</b> | 3 | 3 | 4 | 3 | 4 | 3 | 3 | 4 | 4 | 4 | 4 | 5 | 5 | 3 | 3 | 3 | 5 | 5  | 68 |
| <b>36</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 3  | 62 |
| <b>37</b> | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 5 | 5 | 5 | 4 | 5 | 3 | 4 | 3 | 3 | 4 | 4  | 68 |
| <b>38</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 3 | 3 | 3 | 3 | 4 | 3  | 58 |
| <b>39</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 5 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3  | 60 |
| <b>40</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 4  | 60 |
| <b>41</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3  | 57 |
| <b>42</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4  | 58 |
| <b>43</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 5 | 5 | 5 | 62 |    |
| <b>44</b> | 4 | 3 | 3 | 4 | 4 | 4 | 5 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4  | 65 |
| <b>45</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 5  | 63 |
| <b>46</b> | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4  | 62 |
| <b>47</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4  | 57 |
| <b>48</b> | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 3 | 3 | 4 | 4 | 4  | 66 |
| <b>49</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 5 | 5 | 5  | 62 |
| <b>50</b> | 4 | 4 | 5 | 2 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 4 | 5 | 5  | 65 |
| <b>51</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4  | 58 |
| <b>52</b> | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 5 | 4  | 68 |
| <b>53</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 4  | 59 |

|           |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |    |
|-----------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|----|
| <b>54</b> | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 2 | 4 | 4 | 4 | 61 |
| <b>55</b> | 3 | 3 | 3 | 2 | 4 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 58 |
| <b>56</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 60 |
| <b>57</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 2 | 58 |
| <b>58</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 5 | 5 | 60 |
| <b>59</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 5 | 63 |
| <b>60</b> | 3 | 3 | 3 | 5 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 4 | 4 | 58 |
| <b>61</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 5 | 58 |
| <b>62</b> | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 4 | 4 | 4 | 4 | 63 |
| <b>63</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 5 | 5 | 61 |
| <b>64</b> | 5 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 5 | 4 | 4 | 5 | 65 |
| <b>65</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 5 | 5 | 5 | 61 |
| <b>66</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 4 | 4 | 5 | 4 | 63 |
| <b>67</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 5 | 4 | 59 |
| <b>68</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 58 |
| <b>69</b> | 3 | 3 | 3 | 2 | 4 | 3 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 61 |
| <b>70</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 59 |
| <b>71</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 5 | 5 | 61 |
| <b>72</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 59 |
| <b>73</b> | 4 | 5 | 4 | 5 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 3 | 3 | 4 | 4 | 65 |
| <b>74</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 59 |
| <b>75</b> | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 5 | 5 | 5 | 65 |
| <b>76</b> | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 61 |
| <b>77</b> | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 4 | 4 | 3 | 3 | 5 | 5 | 5 | 65 |
| <b>78</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 59 |
| <b>79</b> | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 5 | 61 |
| <b>80</b> | 4 | 4 | 5 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 62 |
| <b>81</b> | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 58 |

|                  |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |              |
|------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|--------------|
| <b>82</b>        | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 5 | 4 | 4 | 3 | 3 | 4 | 4 | 4 | 66           |
| <b>83</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 5 | 5 | 5 | 62           |
| <b>84</b>        | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 4 | 5 | 5 | 65           |
| <b>85</b>        | 3 | 3 | 3 | 3 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 61           |
| <b>86</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 5 | 4 | 62           |
| <b>87</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 4 | 58           |
| <b>88</b>        | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 2 | 4 | 4 | 59           |
| <b>89</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 57           |
| <b>90</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 60           |
| <b>91</b>        | 4 | 3 | 3 | 3 | 4 | 5 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 4 | 5 | 5 | 2 | 63           |
| <b>92</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 5 | 5 | 60           |
| <b>93</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 64           |
| <b>94</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 4 | 4 | 56           |
| <b>95</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 5 | 59           |
| <b>96</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 5 | 4 | 4 | 4 | 59           |
| <b>97</b>        | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 5 | 5 | 5 | 60           |
| <b>98</b>        | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 5 | 4 | 4 | 5 | 64           |
| <b>Total</b>     |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   | <b>6143</b>  |
| <b>Rata-Rata</b> |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   | <b>62,68</b> |



### Lampiran 03. Deskripsi Data Responden

| <b>Tabel 4.6</b><br><b>Statistik Deskriptif Variabel</b> |         |       |       |       |       |       |
|--|---------|-------|-------|-------|-------|-------|
|  |         | X1    | X2    | X3    | Z     | Y     |
| N  | Valid   | 98    | 98    | 98    | 98    | 98    |
|  | Missing | 0     | 0     | 0     | 0     | 0     |
| Mean   |         | 30.81 | 30.37 | 28.96 | 62.68 | 31.11 |
| Std. Deviation   |         | 3.145 | 3.712 | 2.233 | 3.727 | 2.956 |
| Minimum  |         | 24    | 22    | 24    | 56    | 26    |
| Maximum  |         | 38    | 43    | 35    | 72    | 37    |

Sumber : Output SPSS 26 (2023)

**Tabel 4.7**  
**Deskripsi Item Pernyataan Variabel *Ethical Behavior***

| <b>Item Pertanyaan</b>       | <b>Frekuensi dan Persentase</b> |           |          |          |           | <b>Skor</b> | <b>Mean</b> |
|------------------------------|---------------------------------|-----------|----------|----------|-----------|-------------|-------------|
|                              | <b>STS</b>                      | <b>TS</b> | <b>N</b> | <b>S</b> | <b>SS</b> |             |             |
| X1.1                         | 0                               | 0         | 71       | 25       | 2         | 98          | 3.30        |
| Persentase                   | 0                               | 0         | 72,4     | 25,5     | 2         | 100         |             |
| X1.2                         | 0                               | 0         | 86       | 11       | 2         | 98          | 3.15        |
| Persentase                   | 0                               | 0         | 86,7     | 11,2     | 2         | 100         |             |
| X1.3                         | 0                               | 0         | 87       | 8        | 3         | 98          | 3,14        |
| Persentase                   | 0                               | 0         | 88,8     | 8,2      | 3,1       | 100         |             |
| X1.4                         | 0                               | 7         | 58       | 27       | 6         | 98          | 3,33        |
| Persentase                   | 0                               | 7,1       | 59,2     | 27,6     | 6,1       | 100         |             |
| X1.5                         | 0                               | 5         | 29       | 39       | 25        | 98          | 3,86        |
| Persentase                   | 0                               | 5,1       | 29,6     | 39,8     | 25,5      | 100         |             |
| X1.6                         | 0                               | 3         | 35       | 54       | 6         | 98          | 3,64        |
| Persentase                   | 0                               | 3,1       | 35,7     | 55,1     | 6,1       | 100         |             |
| X1.7                         | 0                               | 2         | 44       | 42       | 10        | 98          | 3,61        |
| Persentase                   | 0                               | 2         | 44,9     | 42,9     | 10,2      | 100         |             |
| X1.8                         | 0                               | 8         | 45       | 38       | 6         | 98          | 3,43        |
| Persentase                   | 0                               | 8,2       | 46,9     | 38,8     | 6,1       | 100         |             |
| X1.9                         | 0                               | 8         | 54       | 30       | 6         | 98          | 3,35        |
| Persentase                   | 0                               | 8,2       | 55,1     | 30,6     | 6,1       | 100         |             |
| <b>Rata-rata keseluruhan</b> |                                 |           |          |          |           |             | <b>3,43</b> |

sumber : Data primer yang di olah (2023)

**Tabel 4.8**  
**Deskripsi Item Pernyataan Variabel Sifat Machiavellian**

| <b>Item Pertanyaan</b> | <b>Frekuensi dan Persentase</b> |           |          |          |           | <b>Skor</b> | <b>Mean</b> |
|------------------------|---------------------------------|-----------|----------|----------|-----------|-------------|-------------|
|                        | <b>STS</b>                      | <b>TS</b> | <b>N</b> | <b>S</b> | <b>SS</b> |             |             |
| X2.1                   | 0                               | 2         | 63       | 23       | 10        | 98          | 3,42        |
| Persentase             | 0                               | 2         | 64,3     | 23,5     | 10,2      | 100         |             |
| X2.2                   | 0                               | 1         | 67       | 27       | 3         | 98          | 3,33        |
| Persentase             | 0                               | 1         | 68,4     | 27,6     | 3,1       | 100         |             |
| X2.3                   | 0                               | 1         | 70       | 21       | 6         | 98          | 3,33        |
| Persentase             | 0                               | 1         | 71,4     | 21,4     | 6,1       | 100         |             |
| X2.4                   | 0                               | 7         | 56       | 29       | 6         | 98          | 3,35        |
| Persentase             | 0                               | 7,1       | 57,1     | 29,6     | 6,1       | 100         |             |
| X2.5                   | 0                               | 5         | 42       | 32       | 19        | 98          | 3,66        |
| Persentase             | 0                               | 5,1       | 42,9     | 32,7     | 19,4      | 100         |             |
| X2.6                   | 0                               | 2         | 68       | 24       | 4         | 98          | 3,31        |
| Persentase             | 0                               | 2         | 69,4     | 24,5     | 4,1       | 100         |             |
| X2.7                   | 0                               | 3         | 62       | 28       | 5         | 98          | 3,36        |
| Persentase             | 0                               | 3,1       | 63,3     | 28,6     | 5,1       | 100         |             |
| X2.8                   | 0                               | 6         | 63       | 24       | 5         | 98          | 3,29        |
| Persentase             | 0                               | 6,1       | 64,3     | 24,5     | 5,1       | 100         |             |
| X2.9                   | 0                               | 9         | 52       | 32       | 5         | 98          | 3,34        |
| Persentase             | 0                               | 9,2       | 53,1     | 32,7     | 5,1       | 100         |             |
| Rata-rata keseluruhan  |                                 |           |          |          |           |             | 3,77        |

Sumber : Data primer yang di olah (2023)

**Tabel 4.9**

**Deskripsi Item Pernyataan Variabel Efektivitas Whistleblowing System**

| <b>Item Pertanyaan</b> | <b>Frekuensi dan Persentase</b> |           |          |          |           | <b>Skor</b> | <b>Mean</b> |
|------------------------|---------------------------------|-----------|----------|----------|-----------|-------------|-------------|
|                        | <b>STS</b>                      | <b>TS</b> | <b>N</b> | <b>S</b> | <b>SS</b> |             |             |
| X3.1                   | 0                               | 2         | 63       | 23       | 10        | 98          | 3,42        |
| Persentase             | 0                               | 2         | 64,3     | 23,5     | 10,2      | 100         |             |
| X3.2                   | 0                               | 1         | 67       | 27       | 3         | 98          | 3,33        |
| Persentase             | 0                               | 1         | 68,4     | 27,6     | 3,1       | 100         |             |
| X3.3                   | 0                               | 0         | 86       | 10       | 2         | 98          | 3,14        |
| Persentase             | 0                               | 0         | 87,8     | 10,2     | 2         | 100         |             |
| X3.4                   | 0                               | 3         | 73       | 20       | 2         | 98          | 3,21        |
| Persentase             | 0                               | 3,1       | 74,5     | 20,4     | 2         | 100         |             |
| X3.5                   | 0                               | 0         | 88       | 11       | 1         | 98          | 3,13        |
| Persentase             | 0                               | 0         | 87,8     | 11,2     | 1         | 100         |             |
| X3.6                   | 0                               | 0         | 88       | 9        | 1         | 98          | 3,11        |
| Persentase             | 0                               | 0         | 89,8     | 9,2      | 1         | 100         |             |
| X3.7                   | 0                               | 0         | 83       | 14       | 1         | 98          | 3,16        |
| Persentase             | 0                               | 0         | 84,3     | 14,3     | 1         | 100         |             |

|                              |   |     |      |      |     |     |             |
|------------------------------|---|-----|------|------|-----|-----|-------------|
| X3.8                         | 0 | 2   | 76   | 17   | 3   | 98  | 3,21        |
| Persentase                   | 0 | 2   | 77,6 | 17,3 | 3,1 | 100 |             |
| X3.9                         | 0 | 4   | 68   | 25   | 1   | 98  | 3,23        |
| Persentase                   | 0 | 4,1 | 69,4 | 25,5 | 1   | 100 |             |
| <b>Rata-rata keseluruhan</b> |   |     |      |      |     |     | <b>3,22</b> |

Sumber : Data primer yang di olah (2023)

**Tabel 4.10**  
**Deskripsi Item Pernyataan Variabel Pendekripsi Fraud**

| Item Pertanyaan              | Frekuensi dan Persentase |     |      |      |      | Skor | Mean        |
|------------------------------|--------------------------|-----|------|------|------|------|-------------|
|                              | STS                      | TS  | N    | S    | SS   |      |             |
| Y1.1                         | 0                        | 1   | 69   | 23   | 5    | 98   | 3,33        |
| Persentase                   | 0                        | 1   | 70,4 | 23,5 | 5,1  | 100  |             |
| Y1.2                         | 0                        | 0   | 80   | 15   | 5    | 98   | 3,21        |
| Persentase                   | 0                        | 0   | 81,6 | 15,3 | 3,1  | 100  |             |
| Y1.3                         | 0                        | 6   | 67   | 19   | 6    | 98   | 3,26        |
| Persentase                   | 0                        | 6,1 | 68,4 | 19,4 | 6,1  | 100  |             |
| Y1.4                         | 0                        | 9   | 43   | 30   | 16   | 98   | 3,54        |
| Persentase                   | 0                        | 9,2 | 43,9 | 30,6 | 16,3 | 100  |             |
| Y1.5                         | 0                        | 6   | 33   | 44   | 15   | 98   | 3,69        |
| Persentase                   | 0                        | 6,1 | 33,7 | 44,9 | 15,3 | 100  |             |
| Y1.6                         | 0                        | 4   | 40   | 44   | 10   | 98   | 3,61        |
| Persentase                   | 0                        | 4,1 | 40,8 | 44,9 | 10,2 | 100  |             |
| Y1.7                         | 0                        | 3   | 47   | 36   | 12   | 98   | 3,58        |
| Persentase                   | 0                        | 3,1 | 48   | 36,7 | 12,2 | 100  |             |
| Y1.8                         | 0                        | 7   | 46   | 33   | 12   | 98   | 3,51        |
| Persentase                   | 0                        | 7,1 | 46,9 | 33,7 | 12,2 | 100  |             |
| Y1.9                         | 0                        | 5   | 57   | 30   | 6    | 98   | 3,38        |
| Persentase                   | 0                        | 5,1 | 58,2 | 30,6 | 6,1  | 100  |             |
| <b>Rata-rata keseluruhan</b> |                          |     |      |      |      |      | <b>3,46</b> |

Sumber : Data primer yang di olah (2023)

**Tabel 4.11**  
**Deskripsi Item Pernyataan Variabel Corporate Culture**

| Item Pertanyaan | Frekuensi dan Persentase |    |      |      |     | Skor | Mean |
|-----------------|--------------------------|----|------|------|-----|------|------|
|                 | STS                      | TS | N    | S    | SS  |      |      |
| Z1.1            | 0                        | 2  | 67   | 22   | 7   | 98   | 3,35 |
| Persentase      | 0                        | 2  | 68,4 | 22,4 | 7,1 | 100  |      |
| Z1.2            | 0                        | 1  | 77   | 18   | 2   | 98   | 3,21 |
| Persentase      | 0                        | 1  | 78,6 | 18,4 | 2   | 100  |      |
| Z1.3            | 0                        | 0  | 87   | 9    | 2   | 98   | 3,13 |
| Persentase      | 0                        | 0  | 88,8 | 9,2  | 2   | 100  |      |

|                              |   |     |      |      |      |     |      |
|------------------------------|---|-----|------|------|------|-----|------|
| Z1.4                         | 0 | 3   | 76   | 17   | 2    | 98  | 3,18 |
| Persentase                   | 0 | 3,1 | 77,6 | 17,3 | 2    | 100 |      |
| Z1.5                         | 0 | 0   | 83   | 15   | 0    | 98  | 3,15 |
| Persentase                   | 0 | 0   | 84,7 | 15,3 | 1    | 100 |      |
| Z1.6                         | 0 | 0   | 86   | 11   | 1    | 98  | 3,13 |
| Persentase                   | 0 | 0   | 87,8 | 11,2 | 1    | 100 |      |
| Z1.7                         | 0 | 0   | 75   | 18   | 5    | 98  | 3,29 |
| Persentase                   | 0 | 0   | 76,5 | 18,4 | 5    | 100 |      |
| Z1.8                         | 0 | 0   | 59   | 27   | 12   | 98  | 3,52 |
| Persentase                   | 0 | 0   | 60,2 | 27,6 | 12,2 | 100 |      |
| Z1.9                         | 0 | 2   | 56   | 26   | 14   | 98  | 3,53 |
| Persentase                   | 0 | 2   | 57,1 | 26,5 | 14,3 | 100 |      |
| Z1.10                        | 0 | 0   | 53   | 29   | 16   | 98  | 3,62 |
| Persentase                   | 0 | 0   | 54,1 | 29,6 | 16,3 | 100 |      |
| Z1.11                        | 0 | 0   | 50   | 29   | 19   | 98  | 3,68 |
| Persentase                   | 0 | 0   | 51   | 29,6 | 19,4 | 100 |      |
| Z1.12                        | 0 | 0   | 46   | 35   | 17   | 98  | 3,70 |
| Persentase                   | 0 | 0   | 46,9 | 35,7 | 17,3 | 100 |      |
| Z1.13                        | 0 | 6   | 56   | 30   | 6    | 98  | 3,37 |
| Persentase                   | 0 | 6,1 | 57,1 | 30,6 | 6,1  | 100 |      |
| Z1.14                        | 0 | 2   | 62   | 22   | 12   | 98  | 3,45 |
| Persentase                   | 0 | 2   | 63,3 | 22,4 | 12,2 | 100 |      |
| Z1.15                        | 0 | 4   | 57   | 29   | 8    | 98  | 3,42 |
| Persentase                   | 0 | 4,1 | 58,2 | 29,6 | 8,2  | 100 |      |
| Z1.16                        | 0 | 0   | 25   | 50   | 23   | 98  | 3,98 |
| Persentase                   | 0 | 0   | 25,5 | 51   | 23,5 | 100 |      |
| Z1.17                        | 0 | 4   | 18   | 47   | 29   | 98  | 4,03 |
| Persentase                   | 0 | 4,1 | 18,4 | 48   | 29,6 | 100 |      |
| Z1.18                        | 0 | 3   | 29   | 38   | 28   | 98  | 3,93 |
| Persentase                   | 0 | 3,1 | 29,6 | 38,8 | 28,6 | 100 |      |
| <b>Rata-rata keseluruhan</b> |   |     |      |      |      |     | 3,49 |

Sumber : Data primer yang di olah (2023)

#### Lampiran 04. Hasil Uji Instrumen

**Tabel 4.12**

#### Hasil Uji Validitas

| Variabel                                  | Item | R Hitung | R Tabel | Keterangan |
|---|------|----------|---------|------------|
| <i>Ethical Behavior</i><br>(Prilaku Etis) | X1.1 | 0,390    | 0.1671  | Valid      |
|   | X1.2 | 0,363    | 0.1671  | Valid      |
|   | X1.3 | 0,358    | 0.1671  | Valid      |
|   | X1.4 | 0,368    | 0.1671  | Valid      |
|   | X1.5 | 0,614    | 0.1671  | Valid      |
|   | X1.6 | 0,735    | 0.1671  | Valid      |
|   | X1.7 | 0,717    | 0.1671  | Valid      |

|  |       |       |        |       |
|--|-------|-------|--------|-------|
|  | X1.8  | 0,831 | 0.1671 | Valid |
|  | X1.9  | 0,816 | 0.1671 | Valid |
| <i>Sifat Machiavellian</i>               | X2.1  | 0,676 | 0.1671 | Valid |
|  | X2.2  | 0,660 | 0.1671 | Valid |
|  | X2.3  | 0,680 | 0.1671 | Valid |
|  | X2.4  | 0,554 | 0.1671 | Valid |
|  | X2.5  | 0,540 | 0.1671 | Valid |
|  | X2.6  | 0,630 | 0.1671 | Valid |
|  | X2.7  | 0,644 | 0.1671 | Valid |
|  | X2.8  | 0,661 | 0.1671 | Valid |
|  | X2.9  | 0,565 | 0.1671 | Valid |
| <i>Efektivitas Whistleblowing System</i> | X3.1  | 0,662 | 0.1671 | Valid |
|  | X3.2  | 0,621 | 0.1671 | Valid |
|  | X3.3  | 0,416 | 0.1671 | Valid |
|  | X3.4  | 0,308 | 0.1671 | Valid |
|  | X3.5  | 0,443 | 0.1671 | Valid |
|  | X3.6  | 0,483 | 0.1671 | Valid |
|  | X3.7  | 0,506 | 0.1671 | Valid |
|  | X3.8  | 0,555 | 0.1671 | Valid |
|  | X3.9  | 0,510 | 0.1671 | Valid |
| <i>Corporate Culture</i>                 | Z1.1  | 0,506 | 0.1671 | Valid |
|  | Z1.2  | 0,377 | 0.1671 | Valid |
|  | Z1.3  | 0,436 | 0.1671 | Valid |
|  | Z1.4  | 0,404 | 0.1671 | Valid |
|  | Z1.5  | 0,420 | 0.1671 | Valid |
|  | Z1.6  | 0,463 | 0.1671 | Valid |
|  | Z1.7  | 0,397 | 0.1671 | Valid |
|  | Z1.8  | 0,556 | 0.1671 | Valid |
|  | Z1.9  | 0,477 | 0.1671 | Valid |
|  | Z1.10 | 0,603 | 0.1671 | Valid |
|  | Z1.11 | 0,666 | 0.1671 | Valid |
|  | Z1.12 | 0,653 | 0.1671 | Valid |
|  | Z1.13 | 0,356 | 0.1671 | Valid |
|  | Z1.14 | 0,358 | 0.1671 | Valid |
|  | Z1.15 | 0,402 | 0.1671 | Valid |
|  | Z1.16 | 0,506 | 0.1671 | Valid |
|  | Z1.17 | 0,572 | 0.1671 | Valid |
|  | Z1.18 | 0,572 | 0.1671 | Valid |
| <i>Fraud</i>                             | Y1.1  | 0,557 | 0.1671 | Valid |
|  | Y1.2  | 0,577 | 0.1671 | Valid |
|  | Y1.3  | 0,536 | 0.1671 | Valid |
|  | Y1.4  | 0,539 | 0.1671 | Valid |
|  | Y1.5  | 0,639 | 0.1671 | Valid |
|  | Y1.6  | 0,740 | 0.1671 | Valid |
|  | Y1.7  | 0,813 | 0.1671 | Valid |
|  | Y1.8  | 0,771 | 0.1671 | Valid |

|  |      |       |        |       |
|--|------|-------|--------|-------|
|  | Y1.9 | 0,537 | 0.1671 | Valid |
|--|------|-------|--------|-------|

Sumber : Data primer yang di olah (2023)

**Tabel 4.13**  
**Hasil Uji Reliabilitas**

| No                               | Variabel                                     | Cornbach'Alpha | Keterangan |
|----------------------------------|--|----------------|------------|
| 1                                | <i>Ethical Behavior</i> (Perilaku Etis)      | 0,731          | Reliabel   |
| 2                                | <i>Sifat Machiavellian</i>                   | 0,793          | Reliabel   |
| 3                                | <i>Efektivitas Whistleblowing System</i>     | 0,710          | Reliabel   |
| 4                                | <i>Corporate Culture</i> (Budaya Organisasi) | 0,743          | Reliabel   |
| 5                                | Pendeteksi Tindakan <i>Fraud</i>             | 0,786          | Reliabel   |
| Cronbach Alpha > 0,60 = Reliabel |  |                |            |

Sumber : Data primer yang di olah (2023)

#### Lampiran 05. Hasil Uji Asumsi Klasik

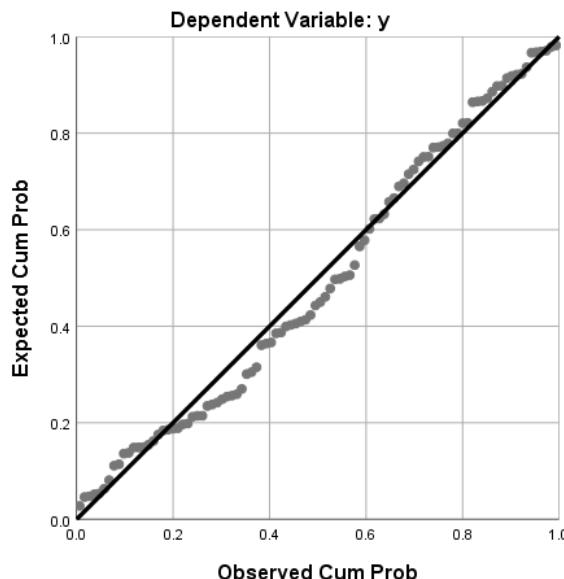
**Tabel 4.14**  
**Hasil Uji Normalitas**

| One-Sample Kolmogorov-Smirnov Test |                |                         |
|------------------------------------|----------------|-------------------------|
|                                    |                | Unstandardized Residual |
| N                                  |                | 98                      |
| Normal Parameters <sup>a,b</sup>   |                | 0.0000000               |
| Normal Parameters <sup>a,b</sup>   | Mean           | 0.0000000               |
|                                    | Std. Deviation | 2.87834340              |
| Most Extreme Differences           | Absolute       | 0.065                   |
|                                    | Positive       | 0.065                   |
|                                    | Negative       | -.050                   |
| Test Statistic                     |                | 0.065                   |
| Asymp. Sig. (2-tailed)             |                | 0.200 <sup>c,d</sup>    |
| a. Test distribution is Normal.    |                |                         |
| b. Calculated from data.           |                |                         |

Sumber : Output SPSS 26 (2023)

**Gambar 4.2**

#### Hasil Uji Normalitas-Normal Probability Plot

**Normal P-P Plot of Regression Standardized Residual**
**Tabel 4.15**  
**Hasil Uji Multikoliniaritas**

| Model |                       | Coefficients <sup>a</sup>   |       |                           |       |       |                         |       |
|-------|-----------------------|-----------------------------|-------|---------------------------|-------|-------|-------------------------|-------|
|       |                       | Unstandardized Coefficients |       | Standardized Coefficients | t     | Sig.  | Collinearity Statistics |       |
|       | B                     | Std. Error                  | Beta  |                           |       |       | Tolerance               | VIF   |
| 1     | (Constant)            | 32.467                      | 4.440 |                           | 7.312 | 0.000 |                         |       |
|       | ETHICAL BEHAVIOR      | 0.284                       | 0.135 | 0.306                     | 2.108 | 0.008 | 0.477                   | 2.095 |
|       | SIFAT MACHIAVELLIAN   | 0.196                       | 0.137 | 0.246                     | 1.432 | 0.005 | 0.343                   | 2.920 |
|       | WHISTLEBLOWING SYSTEM | 0.049                       | 0.169 | 0.037                     | .290  | 0.002 | 0.622                   | 1.609 |

a. Dependent Variable: FRAUD

Sumber : Output SPSS 26 (2023)

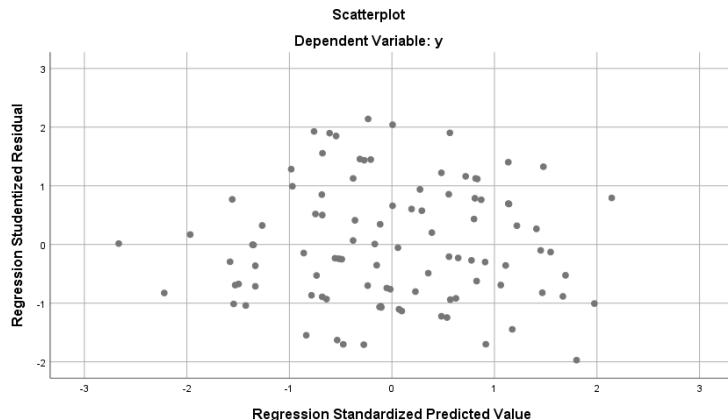
**Tabel 4.16**  
**Hasil Uji Heteroskedastisitas**

| Model |                       | Coefficients <sup>a</sup>   |       |                           |       |       |
|-------|-----------------------|-----------------------------|-------|---------------------------|-------|-------|
|       |                       | Unstandardized Coefficients |       | Standardized Coefficients | t     |       |
|       | B                     | Std. Error                  | Beta  |                           | Sig.  |       |
| 1     | (Constant)            | 2.378                       | 2.445 |                           | 0.972 | 0.333 |
|       | ETHICAL BEHAVIOR      | 0.053                       | 0.074 | 0.107                     | 0.718 | 0.474 |
|       | SIFAT MACHIAVELLIAN   | 0.001                       | 0.075 | 0.003                     | 0.018 | 0.985 |
|       | WHISTLEBLOWING SYSTEM | 0.058                       | 0.093 | 0.081                     | 0.626 | 0.533 |

a. Dependent Variable: ABS\_RES1

Sumber : Output SPSS 26 (2023)

**Gambar 4.3**  
**Hasil Uji Heteroskedastisitas-Grafik Scatterplot**



**Lampiran 06. Hasil Uji Regresi Linear Berganda**

**Tabel 4.17**  
**Hasil Uji Koefisien Determinasi ( $R^2$ )**

| <b>Model Summary</b>   |                    |          |                   |                            |
|--|--------------------|----------|-------------------|----------------------------|
| Model  | R                  | R Square | Adjusted R Square | Std. Error of the Estimate |
| 1  | 0.764 <sup>a</sup> | 0.583    | 0.565             | 1.21652                    |
| a. Predictors: (Constant), ETHICAL BEHAVIOR, SIFAT MACHIAVELLIAN, WHISTLEBLOWING SYSTEM, |                    |          |                   |                            |

*sumber : Output SPSS 26 (2023)*

**Tabel 4.18**  
**Hasil Uji T- Uji Parsial**

| Model |                       | Coefficients <sup>a</sup>   |            |                           | t     | Sig.  |
|-------|-----------------------|-----------------------------|------------|---------------------------|-------|-------|
|       |                       | Unstandardized Coefficients |            | Standardized Coefficients |       |       |
|       |                       | B                           | Std. Error | Beta                      |       |       |
| 1     | (Constant)            | 32.467                      | 4.440      |                           | 7.312 | 0.000 |
|       | ETHICAL BEHAVIOR      | 0.284                       | 0.135      | 0.306                     | 2.108 | 0.008 |
|       | SIFAT MACHIAVELLIAN   | 0.196                       | 0.137      | 0.246                     | 1.432 | 0.005 |
|       | WHISTLEBLOWING SYSTEM | 0.049                       | 0.169      | 0.037                     | 0.290 | 0.002 |

a. Dependent Variable: FRAUD

*Sumber : Output SPSS 26 (2023)*

**Lampiran 07. Hasil Uji Pemoderasi Selisih Nilai Mutlak**

| <b>Tabel 4.19</b><br><b>Hasil Uji Koefisien Determinasi (<math>R^2</math>)</b> |                    |          |                   |                            |
|--|--------------------|----------|-------------------|----------------------------|
| <b>Model Summary</b>   |                    |          |                   |                            |
| Model  | R                  | R Square | Adjusted R Square | Std. Error of the Estimate |
| 1  | 0.584 <sup>a</sup> | 0.341    | 0.332             | 1352.41683                 |

a. Predictors: (Constant), Mederasi3, X1, X2, X3, Mederasi1, Mederasi2

Sumber : Output SPSS 26 (2023)

**Tabel 4.20**  
**Hasil Uji T-Uji Parsial**

| <b>Coefficients<sup>a</sup></b> |                           |                             |            |                                   |       |       |
|---------------------------------|---------------------------|-----------------------------|------------|-----------------------------------|-------|-------|
| Model                           |                           | Unstandardized Coefficients |            | Standardized Coefficients<br>Beta | t     | Sig.  |
|                                 |                           | B                           | Std. Error |                                   |       |       |
| 1                               | (Constant)                | 28.864                      | 5.018      |                                   | 5.752 | 0.000 |
|                                 | ZScore :X1                | 0.774                       | 2.520      | 0.835                             | 0.307 | 0.009 |
|                                 | ZScore :X2                | 3.369                       | 2.299      | 4.231                             | 1.465 | 0.016 |
|                                 | ZScore :X3                | 3.202                       | 1.882      | 2.419                             | 1.702 | 0.002 |
|                                 | Zscore: Corporate Culture | 1.010                       | 0.423      | 0.377                             | 2.390 | 0.024 |
|                                 | Mederasi1                 | 0.018                       | 0.041      | 1.356                             | 0.432 | 0.007 |
|                                 | Mederasi2                 | 0.057                       | 0.036      | 5.661                             | 1.562 | 0.002 |
|                                 | Mederasi3                 | 0.047                       | 0.029      | 3.556                             | 1.605 | 0.012 |

a. Dependent Variable: Y

