

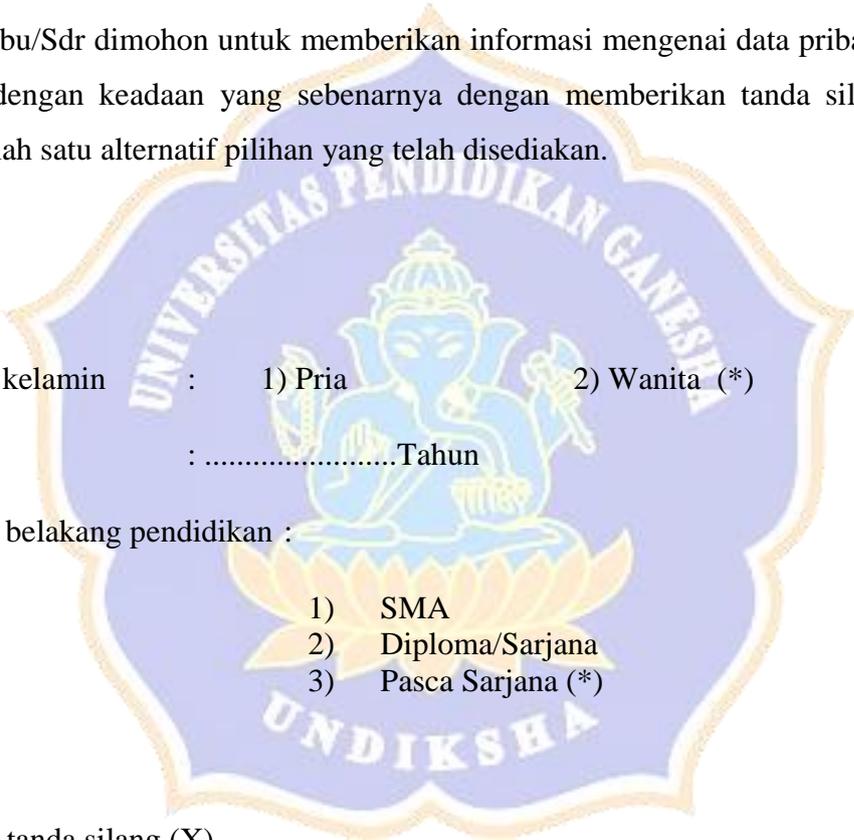
## LAMPIRAN 1

### KUESIONER

#### IDENTITAS RESPONDEN

##### Petunjuk Pengisian :

Bapak/Ibu/Sdr dimohon untuk memberikan informasi mengenai data pribadi yang sesuai dengan keadaan yang sebenarnya dengan memberikan tanda silang (X) pada salah satu alternatif pilihan yang telah disediakan.

- 
1. Jenis kelamin : 1) Pria 2) Wanita (\*)
  2. Usia : .....Tahun
  3. Latar belakang pendidikan :
    - 1) SMA
    - 2) Diploma/Sarjana
    - 3) Pasca Sarjana (\*)

(\*) Beri tanda silang (X)

| No. | Pernyataan  |   |   |   |   |   |
|-----|---|---|---|---|---|---|
|     |   | 1 | 2 | 3 | 4 | 5 |
| 1   | Hubungan kerja yang ada di tempat kerja saya mampu mengembangkan kemampuan pribadi saya               |   |   |   |   |   |
| 2   | Saya memperoleh dukungan emosional dari rekan kerja saya ketika terdapat permasalahan dalam pekerjaan |   |   |   |   |   |
| 3   | Saya memiliki hubungan baik dengan rekan kerja untuk meminimalisir konflik dalam bekerja              |   |   |   |   |   |
| 4   | Kualitas hubungan kerja di BNI ini mampu meningkatkan motivasi kerja saya                             |   |   |   |   |   |

**A. Workplace Relationship Quality**

**B. Meaningfull Work**

| No. | Pernyataan   | Tingkat Kesetujuan |   |   |   |   |
|-----|--|--------------------|---|---|---|---|
|     |  | 1                  | 2 | 3 | 4 | 5 |
| 1   | Saya mengalami kegembiraan dalam pekerjaan saya                                      |                    |   |   |   |   |
| 2   | Saya percaya orang lain mengalami kegembiraan sebagai hasil dari pekerjaan saya      |                    |   |   |   |   |
| 3   | Pekerjaan yang saya lakukan terkait dengan apa yang menurut saya penting dalam hidup |                    |   |   |   |   |
| 4   | Saya mengerti apa yang memberi arti pribadi pada pekerjaan saya                      |                    |   |   |   |   |

### C. Employee Engagement

| No. | Pernyataan  | Tingkat Kesetujuan |   |   |   |   |
|-----|---|--------------------|---|---|---|---|
|     |   | 1                  | 2 | 3 | 4 | 5 |
| 1   | Saya senang mengambil tugas-tugas baru untuk mencapai target kinerja yang telah ditetapkan      |                    |   |   |   |   |
| 2   | Saya senang membantu rekan kerja  |                    |   |   |   |   |
| 3   | Saya selalu mengidentifikasi tantangan dan peluang dalam menyelesaikan tanggung jawab pekerjaan |                    |   |   |   |   |
| 4   | Saya selalu fokus dalam melaksanakan pekerjaan  |                    |   |   |   |   |
| 5   | Saya senang bekerja di BNI ini  |                    |   |   |   |   |
| 6   | Saya selalu terlibat dalam pekerjaan dengan konsentrasi penuh                                   |                    |   |   |   |   |

### D. Intention to Leave

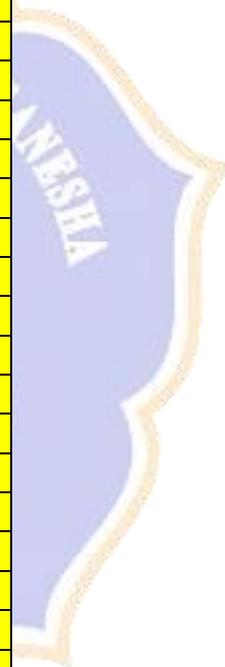
| No. | Pernyataan   | Pernyataan |   |   |   |   |
|-----|--|------------|---|---|---|---|
|     |  | 1          | 2 | 3 | 4 | 5 |
| 1   | Saya berfikir untuk meninggalkan organisasi  |            |   |   |   |   |
| 2   | Saya memiliki rencana untuk mencari pekerjaan pada organisasi lain                       |            |   |   |   |   |
| 3   | Saya berencana untuk meninggalkan organisasi   |            |   |   |   |   |
| 4   | Saya memiliki rencana untuk meninggalkan organisasi dalam waktu dekat                    |            |   |   |   |   |
| 5   | Saya memiliki rencana untuk mencari pekerjaan yang memberikan kesempatan yang lebih baik |            |   |   |   |   |

**TERIMA KASIH**

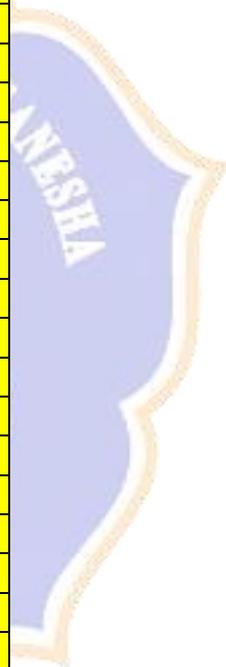
**LAMPIRAN 2**

**TABULASI DATA SPSS**

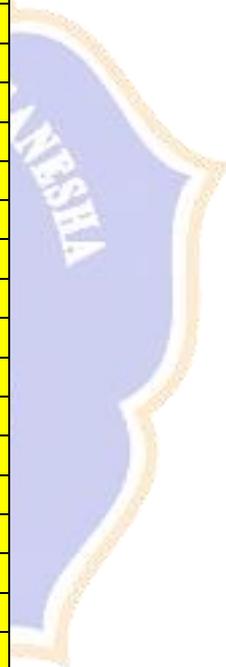
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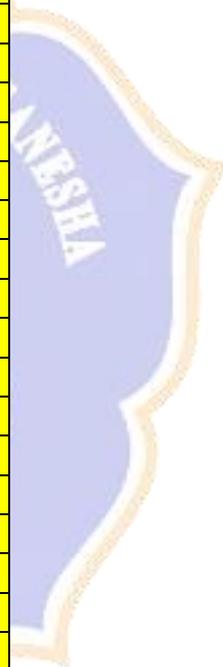
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| ee1 | ee2 | ee3 | ee4 | ee5 | ee6 | il1 | il2 | il3 | il4 | il5 |
|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
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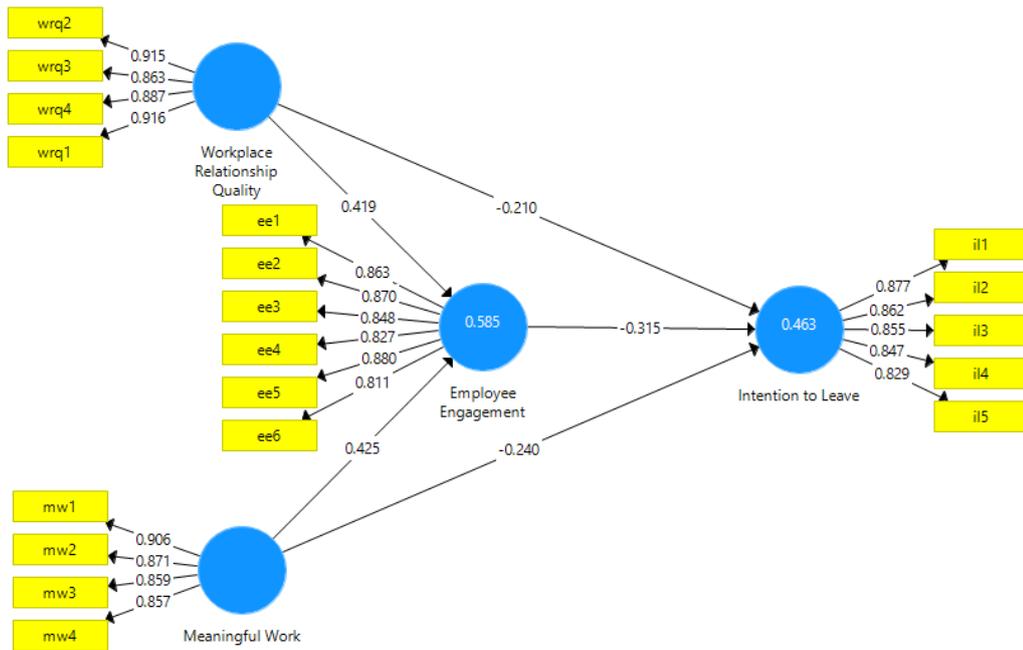
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| 2 | 3 | 4 | 5 | 3 | 2 | 3 | 4 | 2 | 3 | 2 |
| 2 | 2 | 4 | 2 | 2 | 2 | 4 | 4 | 4 | 4 | 4 |
| 5 | 5 | 5 | 5 | 5 | 3 | 1 | 1 | 1 | 2 | 2 |
| 3 | 3 | 1 | 2 | 2 | 3 | 4 | 4 | 4 | 5 | 5 |
| 4 | 5 | 4 | 4 | 4 | 4 | 2 | 2 | 1 | 2 | 2 |
| 3 | 2 | 4 | 2 | 1 | 4 | 3 | 2 | 4 | 3 | 2 |
| 4 | 4 | 3 | 3 | 3 | 3 | 4 | 2 | 4 | 4 | 5 |
| 3 | 4 | 3 | 4 | 5 | 4 | 2 | 4 | 3 | 3 | 4 |
| 2 | 2 | 3 | 1 | 2 | 2 | 4 | 4 | 4 | 5 | 4 |
| 5 | 5 | 5 | 3 | 5 | 4 | 1 | 1 | 2 | 1 | 1 |
| 5 | 5 | 4 | 5 | 4 | 4 | 3 | 1 | 2 | 2 | 2 |
| 3 | 3 | 3 | 1 | 4 | 4 | 2 | 3 | 3 | 3 | 3 |
| 3 | 2 | 1 | 2 | 2 | 2 | 4 | 3 | 4 | 2 | 3 |
| 5 | 3 | 5 | 5 | 5 | 3 | 1 | 1 | 1 | 1 | 3 |
| 3 | 3 | 4 | 2 | 2 | 2 | 4 | 4 | 5 | 3 | 1 |
| 2 | 2 | 1 | 2 | 2 | 2 | 2 | 4 | 2 | 2 | 3 |
| 5 | 5 | 5 | 5 | 5 | 5 | 1 | 1 | 1 | 1 | 1 |
| 5 | 4 | 5 | 5 | 5 | 4 | 3 | 2 | 2 | 2 | 2 |
| 1 | 1 | 1 | 1 | 2 | 1 | 5 | 5 | 5 | 5 | 5 |
| 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| 1 | 2 | 1 | 2 | 1 | 1 | 5 | 5 | 5 | 5 | 5 |
| 4 | 5 | 5 | 5 | 4 | 4 | 5 | 3 | 3 | 3 | 4 |
| 4 | 4 | 5 | 4 | 4 | 2 | 2 | 2 | 1 | 1 | 1 |
| 5 | 5 | 5 | 3 | 5 | 5 | 4 | 5 | 4 | 5 | 5 |
| 3 | 4 | 3 | 4 | 4 | 3 | 2 | 1 | 3 | 1 | 1 |
| 5 | 4 | 4 | 4 | 5 | 3 | 4 | 5 | 4 | 5 | 5 |
| 3 | 3 | 5 | 5 | 3 | 3 | 3 | 4 | 2 | 1 | 4 |
| 5 | 4 | 5 | 3 | 5 | 5 | 2 | 1 | 1 | 1 | 2 |
| 4 | 4 | 3 | 4 | 4 | 4 | 2 | 2 | 4 | 2 | 4 |
| 3 | 3 | 1 | 3 | 3 | 4 | 4 | 3 | 3 | 4 | 4 |
| 2 | 3 | 4 | 2 | 4 | 4 | 3 | 3 | 2 | 2 | 2 |
| 5 | 3 | 4 | 3 | 3 | 2 | 2 | 3 | 3 | 1 | 4 |
| 4 | 5 | 5 | 5 | 5 | 4 | 2 | 2 | 1 | 2 | 2 |
| 4 | 2 | 4 | 4 | 4 | 4 | 2 | 3 | 2 | 4 | 2 |
| 4 | 4 | 3 | 3 | 4 | 4 | 3 | 2 | 1 | 3 | 3 |
| 5 | 3 | 3 | 5 | 5 | 5 | 1 | 1 | 3 | 2 | 1 |
| 2 | 2 | 2 | 2 | 2 | 2 | 5 | 4 | 5 | 5 | 5 |
| 4 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 2 | 3 | 3 |
| 4 | 3 | 3 | 4 | 5 | 4 | 2 | 3 | 1 | 4 | 4 |

|   |   |   |   |   |   |   |   |   |   |   |
|---|---|---|---|---|---|---|---|---|---|---|
| 5 | 5 | 4 | 5 | 4 | 5 | 5 | 3 | 4 | 4 | 5 |
| 4 | 4 | 4 | 4 | 4 | 4 | 1 | 1 | 1 | 1 | 1 |
| 4 | 5 | 5 | 4 | 5 | 4 | 3 | 3 | 3 | 3 | 3 |
| 5 | 4 | 4 | 4 | 4 | 4 | 2 | 2 | 2 | 2 | 2 |
| 4 | 4 | 4 | 4 | 4 | 4 | 1 | 1 | 2 | 4 | 2 |
| 5 | 5 | 4 | 4 | 4 | 4 | 2 | 3 | 2 | 2 | 2 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 5 | 3 | 5 | 3 | 5 | 5 | 3 | 1 | 3 | 1 | 1 |
| 5 | 4 | 2 | 4 | 4 | 3 | 3 | 3 | 2 | 3 | 3 |
| 3 | 4 | 4 | 4 | 1 | 3 | 4 | 3 | 2 | 5 | 3 |
| 3 | 3 | 2 | 2 | 3 | 1 | 3 | 3 | 3 | 3 | 4 |
| 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 |
| 4 | 4 | 3 | 3 | 5 | 4 | 3 | 2 | 2 | 3 | 2 |
| 2 | 2 | 2 | 1 | 1 | 2 | 4 | 3 | 4 | 5 | 5 |
| 5 | 4 | 4 | 5 | 4 | 5 | 3 | 2 | 2 | 1 | 1 |
| 4 | 4 | 4 | 4 | 4 | 3 | 1 | 1 | 1 | 3 | 3 |
| 2 | 2 | 3 | 2 | 1 | 1 | 5 | 4 | 3 | 4 | 4 |
| 5 | 3 | 5 | 5 | 3 | 5 | 1 | 1 | 1 | 1 | 1 |
| 5 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 4 |
| 4 | 5 | 5 | 5 | 4 | 3 | 1 | 1 | 1 | 2 | 2 |
| 2 | 2 | 2 | 3 | 1 | 2 | 5 | 5 | 5 | 4 | 4 |
| 1 | 1 | 3 | 2 | 1 | 1 | 5 | 5 | 5 | 4 | 5 |
| 5 | 2 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 2 |
| 5 | 4 | 5 | 5 | 5 | 5 | 2 | 2 | 1 | 2 | 2 |
| 4 | 4 | 3 | 3 | 3 | 5 | 4 | 5 | 4 | 5 | 5 |
| 2 | 2 | 3 | 3 | 4 | 2 | 5 | 4 | 3 | 3 | 5 |
| 3 | 3 | 3 | 3 | 3 | 1 | 3 | 3 | 2 | 4 | 3 |
| 2 | 2 | 2 | 2 | 2 | 1 | 4 | 4 | 4 | 4 | 4 |
| 1 | 1 | 1 | 2 | 1 | 2 | 5 | 4 | 3 | 3 | 4 |
| 3 | 4 | 4 | 3 | 5 | 4 | 3 | 1 | 2 | 4 | 1 |
| 2 | 3 | 2 | 3 | 3 | 5 | 3 | 2 | 4 | 2 | 3 |
| 3 | 4 | 3 | 2 | 3 | 3 | 2 | 5 | 2 | 3 | 3 |
| 4 | 3 | 4 | 2 | 4 | 3 | 3 | 3 | 4 | 4 | 2 |
| 3 | 2 | 3 | 3 | 3 | 3 | 4 | 5 | 3 | 4 | 4 |
| 5 | 3 | 5 | 5 | 5 | 5 | 3 | 4 | 5 | 4 | 4 |
| 4 | 4 | 5 | 4 | 3 | 4 | 2 | 2 | 1 | 3 | 1 |
| 2 | 4 | 3 | 3 | 3 | 3 | 1 | 2 | 2 | 1 | 3 |
| 1 | 1 | 1 | 1 | 1 | 2 | 4 | 4 | 4 | 4 | 4 |
| 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 5 | 4 |
| 3 | 2 | 3 | 2 | 3 | 5 | 1 | 1 | 1 | 2 | 1 |
| 3 | 2 | 2 | 3 | 3 | 4 | 2 | 3 | 4 | 3 | 3 |
| 4 | 4 | 5 | 4 | 4 | 5 | 2 | 2 | 3 | 2 | 4 |

### LAMPIRAN 3

### OUTPUT PLS



|     | Employee Engagement | Intention to Leave | Meaningful Work | Workplace Relationship Quality |
|-----|---------------------|--------------------|-----------------|--------------------------------|
| ee1 | 0,863               |                    |                 |                                |
| ee2 | 0,870               |                    |                 |                                |
| ee3 | 0,848               |                    |                 |                                |
| ee4 | 0,827               |                    |                 |                                |
| ee5 | 0,880               |                    |                 |                                |
| ee6 | 0,811               |                    |                 |                                |
| il1 |                     | 0,877              |                 |                                |
| il2 |                     | 0,862              |                 |                                |
| il3 |                     | 0,855              |                 |                                |
| il4 |                     | 0,847              |                 |                                |
| il5 |                     | 0,829              |                 |                                |
| mw1 |                     |                    | 0,906           |                                |
| mw2 |                     |                    | 0,871           |                                |

|             |              |              |
|-------------|--------------|--------------|
| <b>mw3</b>  | <b>0,859</b> |              |
| <b>mw4</b>  | <b>0,857</b> |              |
| <b>wrq2</b> |              | <b>0,915</b> |
| <b>wrq3</b> |              | <b>0,863</b> |
| <b>wrq4</b> |              | <b>0,887</b> |
| <b>wrq1</b> |              | <b>0,916</b> |

|             | <b>Employee Engagement</b> | <b>Intention to Leave</b> | <b>Meaningful Work</b> | <b>Workplace Relationship Quality</b> |
|-------------|----------------------------|---------------------------|------------------------|---------------------------------------|
| <b>ee1</b>  | 0,863                      | -0,573                    | 0,635                  | 0,617                                 |
| <b>ee2</b>  | 0,870                      | -0,519                    | 0,629                  | 0,612                                 |
| <b>ee3</b>  | 0,848                      | -0,524                    | 0,575                  | 0,561                                 |
| <b>ee4</b>  | 0,827                      | -0,523                    | 0,555                  | 0,568                                 |
| <b>ee5</b>  | 0,880                      | -0,542                    | 0,597                  | 0,627                                 |
| <b>ee6</b>  | 0,811                      | -0,518                    | 0,545                  | 0,542                                 |
| <b>il1</b>  | -0,558                     | 0,877                     | -0,511                 | -0,566                                |
| <b>il2</b>  | -0,555                     | 0,862                     | -0,495                 | -0,501                                |
| <b>il3</b>  | -0,573                     | 0,855                     | -0,544                 | -0,496                                |
| <b>il4</b>  | -0,501                     | 0,847                     | -0,521                 | -0,478                                |
| <b>il5</b>  | -0,484                     | 0,829                     | -0,464                 | -0,442                                |
| <b>mw1</b>  | 0,619                      | -0,571                    | 0,906                  | 0,601                                 |
| <b>mw2</b>  | 0,594                      | -0,547                    | 0,871                  | 0,506                                 |
| <b>mw3</b>  | 0,596                      | -0,472                    | 0,859                  | 0,590                                 |
| <b>mw4</b>  | 0,617                      | -0,482                    | 0,857                  | 0,556                                 |
| <b>wrq2</b> | 0,645                      | -0,519                    | 0,564                  | 0,915                                 |
| <b>wrq3</b> | 0,580                      | -0,462                    | 0,561                  | 0,863                                 |

|             |       |        |       |       |
|-------------|-------|--------|-------|-------|
| <b>wrq4</b> | 0,632 | -0,567 | 0,577 | 0,887 |
| <b>wrq1</b> | 0,621 | -0,536 | 0,607 | 0,916 |

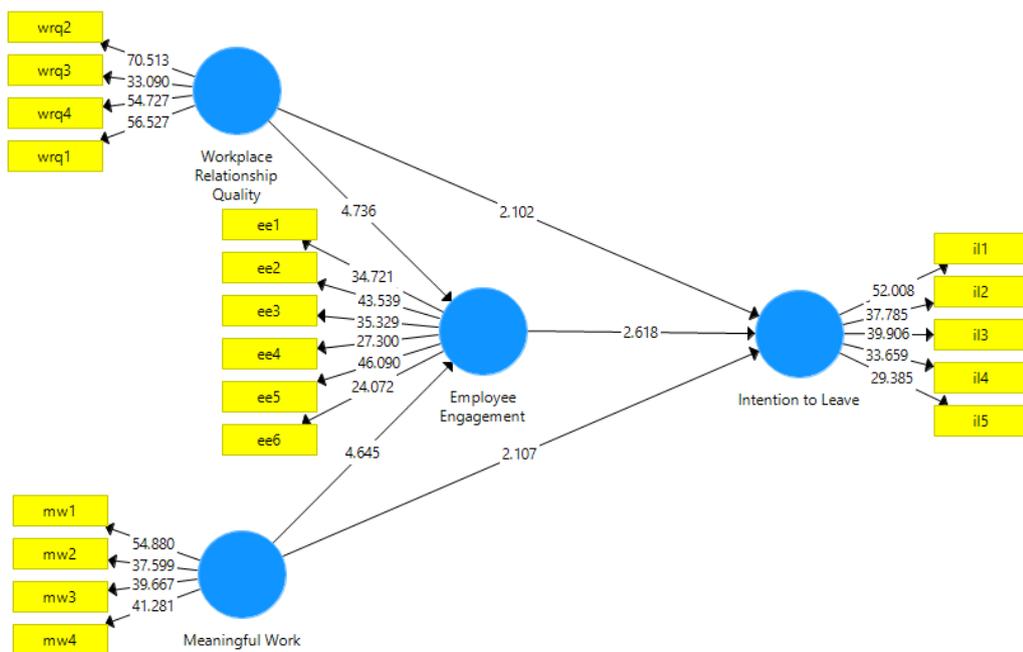
|                                       | <b>Employee Engagement</b> | <b>Intention to Leave</b> | <b>Meaningful Work</b> | <b>Workplace Relationship Quality</b> |
|---------------------------------------|----------------------------|---------------------------|------------------------|---------------------------------------|
| <b>Employee Engagement</b>            | 1,000                      | -0,628                    | 0,694                  | 0,692                                 |
| <b>Intention to Leave</b>             | -0,628                     | 1,000                     | -0,594                 | -0,583                                |
| <b>Meaningful Work</b>                | 0,694                      | -0,594                    | 1,000                  | 0,644                                 |
| <b>Workplace Relationship Quality</b> | 0,692                      | -0,583                    | 0,644                  | 1,000                                 |

|                                       | <b>Average Variance Extracted (AVE)</b> | <b>Composite Reliability</b> | <b>Cronbach's Alpha</b> |
|---------------------------------------|---|------------------------------|-------------------------|
| <b>Employee Engagement</b>            | <b>0,723</b>                            | <b>0,940</b>                 | <b>0,923</b>            |
| <b>Intention to Leave</b>             | <b>0,730</b>                            | <b>0,931</b>                 | <b>0,907</b>            |
| <b>Meaningful Work</b>                | <b>0,763</b>                            | <b>0,928</b>                 | <b>0,896</b>            |
| <b>Workplace Relationship Quality</b> | <b>0,802</b>                            | <b>0,942</b>                 | <b>0,918</b>            |

|  |                 |                              |
|--|-----------------|------------------------------|
|  | <b>R Square</b> | <b>Q<sup>2</sup>_predict</b> |
|--|-----------------|------------------------------|

|                            |       |       |
|----------------------------|-------|-------|
| <b>Employee Engagement</b> | 0,585 | 0,563 |
| <b>Intention to Leave</b>  | 0,463 | 0,398 |

| Jalur Mediasi   | Koefisien Jalur | T Statistik | P Value | Keterangan      |
|---|-----------------|-------------|---------|-----------------|
| <b>Workplace Relationship Quality - Employee Engagement- Intention to Leave</b> | -0.132          | 2.001       | 0.046   | Mediasi Persial |
| <b>Meaningful Work - Employee Engagement - Intention to Leave</b>               | -0.134          | 2.106       | 0.035   | Mediasi Persial |



|   | Original Sample (O) | Sample Mean (M) | Standard Deviation (STDEV) | T Statistics ( O/STDEV ) | P Values     |
|---|---------------------|-----------------|----------------------------|--------------------------|--------------|
| <b>Employee Engagement -&gt; Intention to Leave</b>             | -0,315              | -0,309          | 0,121                      | 2,618                    | <b>0,009</b> |
| <b>Meaningful Work -&gt; Employee Engagement</b>                | 0,425               | 0,433           | 0,091                      | 4,645                    | <b>0,000</b> |
| <b>Meaningful Work -&gt; Intention to Leave</b>                 | -0,240              | -0,245          | 0,114                      | 2,107                    | <b>0,036</b> |
| <b>Workplace Relationship Quality -&gt; Employee Engagement</b> | 0,419               | 0,411           | 0,088                      | 4,736                    | <b>0,000</b> |
| <b>Workplace Relationship Quality -&gt; Intention to Leave</b>  | -0,210              | -0,209          | 0,100                      | 2,102                    | <b>0,036</b> |

