



LAMPIRAN - LAMPIRAN

Lampiran 01. Surat Izin Penelitian



**KEMENTERIAN PENDIDIKAN, KEBUDAYAAN,
RISET, DAN TEKNOLOGI
UNIVERSITAS PENDIDIKAN GANESHA
FAKULTAS EKONOMI**
 Jalan Udayana No. 11 Singaraja-Bali. Telepon : (0362) 26830
 Website : <http://www.fe.undiksha.ac.id/>

Nomor : 2287/UN48.13.1/DL/2024

Singaraja, 25 Oktober 2024

Lamp. :

Hal : *Permohonan Wawancara/Data dan Penelitian*

Kepada Yth. Direktur Bali Landscape Company (Mr. Anton Joel Clark)
 di-
 Tempat

Dengan Hormat,

Wakil Dekan I Fakultas Ekonomi Universitas Pendidikan Ganesha menerangkan
 bahwa mahasiswa/i tersebut dibawah ini :

| | | |
|----------|---|----------------------------|
| Nama | : | Ngurah Adhi Wibawa Redhana |
| NIM. | : | 2117041216 |
| Fakultas | : | Ekonomi |
| Prodi. | : | S1 Manajemen |
| Kontak | : | 081339392023 |

Bermaksud mengadakan penelitian lapangan untuk menempuh atau menyusun tugas akhir,
 skripsi dan melengkapi tugas lainnya. Sehubungan dengan hal tersebut, kami mohon izin agar
 mahasiswa kami dapat diterima dan diberikan data di tempat yang Bapak/Ibu/Sdr. Pimpin.

Demikian surat ini kami buat agar bisa digunakan sebagaimana mestinya. Atas
 perhatian dan kerjasamanya, kami sampaikan terima kasih.

a.n. Dekan,
 Wakil Dekan I,



Ni Made Suci
 NIP. 196810291993032001



Catatan :
 • UU ITE No. 11 Tahun 2008 Pasal 5 ayat 1 "Informasi Elektronik dan/atau Dokumen Elektronik dan/atau hasil cetaknya merupakan alat bukti hukum yang sah"
 • Dokumen ini teranda ditandatangani secara elektronik menggunakan sertifikat elektronik yang diterbitkan BerE
 • Surat ini dapat dibuktikan keasliannya dengan menggunakan qr code yang telah tersedia

Lampiran 02. Lampiran Kuesioner Penelitian**KUESIONER PENELITIAN****PENGARUH GAYA KEPEMIMPINAN DAN STRES KERJATERHADAP
KINERJA KARYAWAN BALI LANDSCAPE COMPANY**

Kepada

Yth. Bapak/Ibu, Saudara/i Karyawan Bali Landscape Company

Perkenalkan nama saya Ngurah Adhi Wibawa Redhana, mahasiswa semester akhir Program Studi S1 Manajemen, Fakultas Ekonomi, Universitas Pendidikan Ganesha. Dalam rangka menyelesaikan tugas akhir (skripsi), saya memerlukan informasi untuk mendukung penelitian yang sedang saya lakukan. Adapun judul penelitian saya adalah **“Pengaruh Gaya Kepemimpinan dan Stres Kerja Terhadap Kinerja Karyawan Bali Landscape Company”**. Oleh karena itu, saya memohon partisipasi Bapak/Ibu, Saudara/i agar dapat meluangkan waktu untuk mengisi kuesioner berupa pernyataan yang telah dilampirkan dengan memberikan jawaban objektif yang sudah tersedia pada kuesioner tersebut dengan benar. Jawaban yang diberikan sangat membantu saya dalam penelitian ini. Sekian yang dapat saya sampaikan dan saya ucapkan terima kasih atas partisipasi Bapak/Ibu, Saudara/i dalam mengisi kuesioner penelitian ini.

Singaraja, 20 April 2025

Ngurah Adhi Wibawa R.

NIM. 2117041216

A. IDENTINTAS RESPONDEN

(Berikan tanda pada kotak jawaban)

1. Nama :

2. Usia : Tahun

3. Alamat :

4. Jabatan :

5. Masa Kerja : Tahun

B. PETUNJUK PENGISIAN KUESIONER

Responden dapat memberikan jawaban dengan memberikan pengklik pada salah satu pilihan jawaban berdasarkan dengan pendapat Bapak/Ibu, Saudara/i. Hanya satu jawaban saja yang dimungkinkan untuk setiap pertanyaan. Penilaian dilakukan berdasarkan skala berikut 1 s.d 5 yang memiliki arti sebagai berikut :

1. Sangat Setuju (SS) = skor 5

2. Setuju (S) = skor 4

3. Cukup Setuju (CS) = skor 3

4. Tidak Setuju (TS) = skor 2

5. Sangat Tidak Setuju (STS) = skor 1

Data responden maupun segala informasi yang diberikan akan dijaga kerahasiaannya. Oleh karena itu, dimohon untuk mengisi kuesioner dengan sebenarnya dan seobjektif mungkin.

Kinerja Karyawan (Y)

| No | Pernyataan | SS | S | CS | TS | STS |
|----|--|----|---|----|----|-----|
| 1. | Dalam menjalankan tugas di Bali Landscape Company, saya selalu berusaha menyelesaikannya tepat waktu, meminimalkan kesalahan, dan memastikan hasil kerja sesuai dengan standar perusahaan. | | | | | |
| 2. | Dalam menjalankan tugas di Bali Landscape Company, saya dapat menyelesaikan jumlah tugas atau proyek sesuai target, bekerja secara efisien dalam penggunaan waktu dan sumber daya, serta mencapai output kerja yang optimal dalam jangka waktu yang ditentukan. | | | | | |
| 3. | Saya selalu menunjukkan kesadaran dan komitmen tinggi terhadap pekerjaan di Bali Landscape Company, berinisiatif dalam menyelesaikan tugas, mengakui serta memperbaiki kesalahan yang terjadi, bertanggung jawab atas hasil kerja saya, dan siap menerima tugas tambahan jika diperlukan | | | | | |
| 4. | Selama bekerja dengan rekan kerja di Bali Landscape Company, saya dapat berkomunikasi lebih efektif, saling menghargai, dan berkontribusi secara aktif dalam tim untuk mencapai tujuan bersama. | | | | | |

| | | | | | | | |
|----|--|--|--|--|--|--|--|
| 5. | Saya merasa terdorong untuk mengambil inisiatif dalam menyelesaikan tugas tanpa menunggu perintah, melihat setiap peluang sebagai kesempatan untuk berkembang, menghadapi tantangan dengan optimisme, serta berusaha mencari solusi terbaik demi kelancaran pekerjaan di Bali Landscape Company. | | | | | | |
|----|--|--|--|--|--|--|--|

Gaya Kepemimpinan (X₁)

| No | Pernyataan | SS | S | CS | TS | STS |
|----|--|----|---|----|----|-----|
| 1. | Pemimpin Bali Landscape Company mampu membuat keputusan yang tepat dan cepat, terutama dalam situasi kompleks atau mendesak, dengan mempertimbangkan berbagai aspek serta dampaknya terhadap pekerjaan. | | | | | |
| 2. | Pemimpin Bali Landscape Company mampu membangkitkan semangat dan antusiasme anggota tim, memberikan dorongan positif, serta menginspirasi karyawan untuk bekerja dengan optimal dalam mencapai tujuan bersama. | | | | | |
| 3. | Pemimpin Bali Landscape Company mampu berkomunikasi dengan jelas, mendengarkan secara aktif, memberikan umpan balik | | | | | |

| | | | | | |
|----|---|--|--|--|--|
| | karyawan yang membangun, serta menyelesaikan konflik dan perbedaan pendapat secara efektif di perusahaan. | | | | |
| 4. | Pemimpin Bali Landscape Company mampu mengarahkan dan membimbing anggota tim agar bekerja secara efektif dan efisien dalam mencapai tujuan perusahaan. | | | | |
| 5. | Pemimpin Bali Landscape Company menjalankan tugas dan tanggung jawabnya dengan penuh komitmen serta memastikan setiap pekerjaan diselesaikan dengan baik dan sesuai target. | | | | |
| 6. | Pemimpin Bali Landscape Company mampu mengelola emosinya dengan baik dalam berbagai situasi, menjaga ketenangan saat menghadapi tekanan, serta menciptakan suasana kerja yang positif bagi tim. | | | | |

Stres Kerja (X₂)

| No | Pernyataan | SS | S | CS | TS | STS |
|----|--|----|---|----|----|-----|
| 1. | Beban kerja di Bali Landscape Company diberikan secara proporsional, sesuai dengan kapasitas dan tanggung jawab karyawan, sehingga dapat diselesaikan dengan efektif dalam jangka waktu yang ditentukan. | | | | | |
| 2. | Pemimpin Bali Landscape Company menunjukkan sikap yang profesional, terbuka, dan komunikatif dalam berinteraksi dengan karyawan, serta menciptakan lingkungan kerja yang positif dan mendukung. | | | | | |
| 3. | Waktu kerja di Bali Landscape Company ditetapkan dengan jelas, diterapkan secara disiplin, serta memungkinkan keseimbangan antara kehidupan kerja dan pribadi. | | | | | |
| 4. | Konflik di Bali Landscape Company dikelola dengan baik melalui komunikasi yang terbuka, penyelesaian yang adil, serta upaya untuk menjaga hubungan kerja yang harmonis antara individu atau kelompok. | | | | | |
| 5. | Proses komunikasi di Bali Landscape Company berjalan dengan baik melalui pertukaran informasi yang jelas, efektif, dan | | | | | |

| | | | | | | |
|----|---|--|--|--|--|--|
| | terbuka antara individu maupun kelompok. | | | | | |
| 6. | Karyawan di Bali Landscape Company diberikan kebebasan yang cukup dalam mengambil keputusan dan melaksanakan tugas sesuai dengan tanggung jawabnya. | | | | | |



Lampiran 03. Tabulasi Data Responden

a. Tabulasi Data Sampel Kecil

| No. | Gaya Kepemimpinan | | | | | | | Stres Kerja | | | | | | | Kinerja Karyawan | | | | | | |
|-----|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------|-----------------|-----------------|-----------------|----|--|
| | X. _{1.1} | X. _{1.2} | X _{1.3} | X _{1.4} | X _{1.5} | X _{1.6} | TX. ₁ | X _{2.1} | X _{2.2.} | X _{2.3} | X _{2.4} | X _{2.5} | X _{2.6} | TX. ₂ | Y _{.1} | Y _{.2} | Y _{.3} | Y _{.4} | Y _{.5} | TY | |
| 1 | 4 | 5 | 5 | 5 | 5 | 4 | 28 | 5 | 5 | 5 | 5 | 4 | 4 | 28 | 5 | 4 | 4 | 4 | 5 | 22 | |
| 2 | 5 | 4 | 4 | 4 | 5 | 4 | 26 | 5 | 5 | 5 | 5 | 3 | 4 | 27 | 4 | 5 | 4 | 5 | 5 | 23 | |
| 3 | 4 | 5 | 5 | 5 | 5 | 3 | 27 | 5 | 5 | 5 | 5 | 4 | 5 | 29 | 4 | 5 | 4 | 5 | 5 | 23 | |
| 4 | 5 | 5 | 4 | 4 | 4 | 5 | 27 | 4 | 4 | 5 | 4 | 5 | 3 | 25 | 4 | 5 | 5 | 5 | 5 | 24 | |
| 5 | 2 | 5 | 5 | 5 | 5 | 4 | 26 | 5 | 5 | 5 | 4 | 4 | 4 | 27 | 5 | 4 | 4 | 5 | 5 | 23 | |
| 6 | 5 | 5 | 4 | 4 | 5 | 4 | 27 | 4 | 5 | 4 | 5 | 5 | 5 | 28 | 4 | 4 | 5 | 5 | 5 | 23 | |
| 7 | 5 | 5 | 5 | 5 | 4 | 5 | 29 | 4 | 5 | 4 | 5 | 3 | 4 | 25 | 5 | 5 | 4 | 4 | 5 | 23 | |
| 8 | 4 | 5 | 5 | 5 | 5 | 4 | 28 | 5 | 5 | 5 | 5 | 5 | 5 | 30 | 5 | 4 | 5 | 4 | 5 | 23 | |
| 9 | 4 | 4 | 5 | 5 | 4 | 4 | 26 | 5 | 5 | 4 | 5 | 5 | 3 | 27 | 4 | 4 | 5 | 4 | 5 | 22 | |
| 10 | 5 | 5 | 4 | 5 | 4 | 3 | 26 | 5 | 4 | 5 | 4 | 4 | 4 | 26 | 4 | 5 | 4 | 4 | 5 | 22 | |
| 11 | 5 | 5 | 4 | 4 | 4 | 5 | 27 | 4 | 4 | 4 | 5 | 5 | 5 | 27 | 4 | 4 | 5 | 5 | 5 | 23 | |
| 12 | 5 | 4 | 5 | 5 | 5 | 5 | 29 | 4 | 5 | 4 | 5 | 5 | 5 | 28 | 5 | 5 | 4 | 4 | 4 | 22 | |
| 13 | 5 | 5 | 5 | 5 | 5 | 3 | 28 | 5 | 5 | 4 | 5 | 3 | 4 | 26 | 4 | 4 | 5 | 4 | 4 | 21 | |

| No. | Gaya Kepemimpinan | | | | | | | Stres Kerja | | | | | | | Kinerja Karyawan | | | | | |
|-----|-------------------|-------|-------|-------|-------|-------|------|-------------|--------|-------|-------|-------|-------|------|------------------|-----|-----|-----|-----|----|
| | X.1.1 | X.1.2 | X.1.3 | X.1.4 | X.1.5 | X.1.6 | TX.1 | X.2.1 | X.2.2. | X.2.3 | X.2.4 | X.2.5 | X.2.6 | TX.2 | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | TY |
| 14 | 4 | 4 | 5 | 5 | 5 | 5 | 28 | 4 | 4 | 4 | 4 | 5 | 5 | 26 | 4 | 5 | 5 | 5 | 5 | 24 |
| 15 | 5 | 5 | 4 | 4 | 5 | 5 | 28 | 5 | 5 | 4 | 5 | 3 | 3 | 25 | 4 | 5 | 4 | 4 | 4 | 21 |
| 16 | 4 | 5 | 4 | 5 | 4 | 4 | 26 | 4 | 5 | 4 | 5 | 5 | 5 | 28 | 4 | 4 | 4 | 5 | 4 | 21 |
| 17 | 5 | 5 | 4 | 4 | 5 | 4 | 27 | 5 | 4 | 5 | 4 | 4 | 4 | 26 | 5 | 4 | 4 | 4 | 4 | 21 |
| 18 | 4 | 4 | 5 | 5 | 5 | 5 | 28 | 5 | 4 | 4 | 4 | 5 | 4 | 26 | 5 | 5 | 5 | 5 | 5 | 25 |
| 19 | 5 | 5 | 4 | 5 | 4 | 5 | 28 | 5 | 5 | 4 | 5 | 4 | 5 | 28 | 4 | 4 | 4 | 5 | 5 | 22 |
| 20 | 4 | 4 | 5 | 5 | 5 | 5 | 28 | 5 | 4 | 4 | 4 | 5 | 4 | 26 | 4 | 4 | 4 | 5 | 4 | 21 |
| 21 | 4 | 5 | 5 | 5 | 5 | 3 | 27 | 5 | 5 | 4 | 5 | 5 | 5 | 29 | 5 | 5 | 4 | 5 | 4 | 23 |
| 22 | 5 | 5 | 5 | 4 | 4 | 4 | 27 | 4 | 5 | 4 | 5 | 4 | 3 | 25 | 4 | 5 | 5 | 4 | 5 | 23 |
| 23 | 4 | 5 | 5 | 5 | 4 | 5 | 28 | 5 | 4 | 5 | 5 | 5 | 4 | 28 | 4 | 5 | 4 | 5 | 5 | 23 |
| 24 | 4 | 5 | 5 | 5 | 5 | 4 | 28 | 5 | 4 | 5 | 5 | 5 | 4 | 28 | 4 | 5 | 5 | 4 | 4 | 22 |
| 25 | 4 | 5 | 5 | 5 | 4 | 5 | 28 | 4 | 5 | 4 | 5 | 5 | 5 | 28 | 4 | 5 | 4 | 4 | 4 | 21 |
| 26 | 4 | 4 | 5 | 5 | 5 | 5 | 28 | 4 | 5 | 4 | 4 | 4 | 5 | 26 | 4 | 4 | 4 | 5 | 5 | 22 |
| 27 | 4 | 5 | 5 | 4 | 5 | 4 | 27 | 5 | 4 | 5 | 5 | 4 | 4 | 27 | 4 | 5 | 4 | 4 | 5 | 22 |
| 28 | 4 | 5 | 5 | 4 | 5 | 3 | 26 | 4 | 5 | 4 | 4 | 5 | 3 | 25 | 5 | 5 | 3 | 4 | 4 | 21 |
| 29 | 5 | 5 | 5 | 5 | 4 | 5 | 29 | 5 | 5 | 4 | 5 | 4 | 4 | 27 | 4 | 4 | 4 | 4 | 4 | 20 |

| No. | Gaya Kepemimpinan | | | | | | | Stres Kerja | | | | | | | Kinerja Karyawan | | | | | | |
|-----------|-------------------|-------|------|------|------|------|------|-------------|-------|------|------|------|------|------|------------------|-----|-----|-----|-----|----|--|
| | X.1.1 | X.1.2 | X1.3 | X1.4 | X1.5 | X1.6 | TX.1 | X2.1 | X2.2. | X2.3 | X2.4 | X2.5 | X2.6 | TX.2 | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | TY | |
| 30 | 5 | 5 | 4 | 5 | 4 | 4 | 27 | 4 | 4 | 4 | 5 | 5 | 5 | 27 | 5 | 4 | 5 | 4 | 5 | 23 | |

b. Tabulasi Data Sampel Besar

| No. | Gaya Kepemimpinan | | | | | | | Stres Kerja | | | | | | | Kinerja Karyawan | | | | | | |
|----------|-------------------|-------|------|------|------|------|------|-------------|-------|------|------|------|------|------|------------------|-----|-----|-----|-----|----|--|
| | X.1.1 | X.1.2 | X1.3 | X1.4 | X1.5 | X1.6 | TX.1 | X2.1 | X2.2. | X2.3 | X2.4 | X2.5 | X2.6 | TX.2 | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | TY | |
| 1 | 2 | 3 | 5 | 4 | 5 | 3 | 22 | 2 | 3 | 1 | 3 | 3 | 2 | 14 | 5 | 4 | 4 | 4 | 4 | 21 | |
| 2 | 4 | 4 | 3 | 4 | 4 | 1 | 20 | 2 | 1 | 4 | 3 | 3 | 4 | 17 | 4 | 4 | 4 | 5 | 4 | 21 | |
| 3 | 3 | 2 | 3 | 3 | 4 | 3 | 18 | 2 | 3 | 3 | 4 | 3 | 3 | 18 | 4 | 4 | 4 | 4 | 5 | 21 | |
| 4 | 2 | 4 | 3 | 3 | 2 | 2 | 16 | 3 | 2 | 2 | 2 | 2 | 2 | 13 | 5 | 4 | 4 | 4 | 4 | 21 | |
| 5 | 5 | 3 | 2 | 5 | 3 | 3 | 21 | 3 | 3 | 2 | 2 | 2 | 2 | 14 | 4 | 4 | 5 | 4 | 4 | 21 | |
| 6 | 5 | 4 | 2 | 5 | 4 | 4 | 24 | 3 | 4 | 3 | 3 | 3 | 3 | 19 | 4 | 4 | 4 | 4 | 4 | 20 | |
| 7 | 3 | 4 | 2 | 3 | 3 | 1 | 16 | 2 | 2 | 4 | 2 | 4 | 4 | 18 | 5 | 4 | 4 | 5 | 4 | 22 | |
| 8 | 5 | 4 | 3 | 4 | 2 | 4 | 22 | 3 | 3 | 3 | 3 | 3 | 3 | 18 | 4 | 4 | 4 | 5 | 4 | 21 | |
| 9 | 3 | 3 | 3 | 3 | 3 | 3 | 18 | 4 | 3 | 3 | 3 | 3 | 3 | 19 | 5 | 5 | 4 | 4 | 4 | 22 | |

| No. | Gaya Kepemimpinan | | | | | | | Stres Kerja | | | | | | | Kinerja Karyawan | | | | | | |
|-----|-------------------|-------|-------|-------|-------|------|------|-------------|--------|-------|------|------|------|------|------------------|-----|-----|-----|-----|----|--|
| | X.1.1 | X.1.2 | X.1.3 | X.1.4 | X.1.5 | X1.6 | TX.1 | X2.1 | X.2.2. | X.2.3 | X2.4 | X2.5 | X2.6 | TX.2 | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | TY | |
| 10 | 2 | 4 | 2 | 2 | 5 | 2 | 17 | 2 | 2 | 1 | 2 | 2 | 2 | 11 | 4 | 4 | 4 | 5 | 4 | 21 | |
| 11 | 3 | 3 | 3 | 3 | 4 | 3 | 19 | 2 | 3 | 3 | 4 | 3 | 3 | 18 | 5 | 4 | 4 | 4 | 4 | 21 | |
| 12 | 2 | 5 | 5 | 5 | 4 | 4 | 25 | 4 | 3 | 3 | 3 | 3 | 3 | 20 | 4 | 4 | 4 | 5 | 4 | 21 | |
| 13 | 3 | 3 | 3 | 3 | 3 | 3 | 18 | 4 | 3 | 3 | 3 | 3 | 3 | 19 | 5 | 5 | 4 | 4 | 4 | 22 | |
| 14 | 1 | 4 | 3 | 2 | 4 | 2 | 16 | 3 | 3 | 3 | 3 | 3 | 3 | 18 | 5 | 4 | 5 | 4 | 4 | 22 | |
| 15 | 3 | 4 | 4 | 4 | 3 | 1 | 19 | 2 | 2 | 4 | 4 | 4 | 4 | 20 | 4 | 4 | 5 | 5 | 4 | 22 | |
| 16 | 3 | 3 | 3 | 3 | 4 | 3 | 19 | 2 | 3 | 3 | 4 | 3 | 3 | 18 | 5 | 5 | 4 | 4 | 4 | 22 | |
| 17 | 4 | 5 | 5 | 4 | 4 | 3 | 25 | 4 | 3 | 4 | 3 | 3 | 4 | 21 | 4 | 5 | 4 | 4 | 4 | 21 | |
| 18 | 5 | 4 | 3 | 3 | 4 | 2 | 21 | 3 | 3 | 3 | 3 | 3 | 3 | 18 | 4 | 4 | 4 | 4 | 5 | 21 | |
| 19 | 3 | 4 | 4 | 4 | 5 | 2 | 22 | 3 | 2 | 3 | 3 | 3 | 3 | 17 | 4 | 5 | 4 | 4 | 4 | 21 | |
| 20 | 4 | 4 | 4 | 3 | 4 | 4 | 23 | 4 | 3 | 4 | 4 | 4 | 4 | 23 | 5 | 4 | 4 | 4 | 4 | 21 | |
| 21 | 3 | 3 | 3 | 3 | 3 | 3 | 18 | 4 | 4 | 5 | 4 | 4 | 4 | 25 | 5 | 5 | 4 | 4 | 4 | 22 | |
| 22 | 3 | 2 | 2 | 5 | 3 | 1 | 16 | 2 | 2 | 4 | 2 | 4 | 4 | 18 | 5 | 4 | 4 | 5 | 4 | 22 | |
| 23 | 2 | 2 | 2 | 4 | 4 | 1 | 15 | 2 | 1 | 4 | 2 | 2 | 3 | 14 | 4 | 4 | 4 | 5 | 5 | 22 | |
| 24 | 3 | 2 | 3 | 3 | 4 | 2 | 17 | 3 | 3 | 2 | 2 | 2 | 2 | 14 | 4 | 4 | 4 | 5 | 4 | 21 | |
| 25 | 3 | 2 | 3 | 3 | 3 | 2 | 16 | 2 | 2 | 4 | 2 | 3 | 2 | 15 | 4 | 4 | 4 | 5 | 4 | 21 | |

| No. | Gaya Kepemimpinan | | | | | | | Stres Kerja | | | | | | | Kinerja Karyawan | | | | | | |
|-----------|-------------------|-------|-------|-------|-------|------|------|-------------|--------|-------|------|------|------|------|------------------|-----|-----|-----|-----|----|--|
| | X.1.1 | X.1.2 | X.1.3 | X.1.4 | X.1.5 | X1.6 | TX.1 | X2.1 | X.2.2. | X.2.3 | X2.4 | X2.5 | X2.6 | TX.2 | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | TY | |
| 26 | 3 | 3 | 2 | 3 | 4 | 3 | 18 | 3 | 3 | 3 | 2 | 2 | 2 | 15 | 4 | 4 | 4 | 5 | 4 | 21 | |
| 27 | 3 | 2 | 2 | 4 | 3 | 3 | 17 | 2 | 3 | 4 | 2 | 3 | 2 | 16 | 4 | 5 | 4 | 4 | 4 | 21 | |
| 28 | 3 | 3 | 3 | 4 | 3 | 2 | 18 | 3 | 2 | 4 | 3 | 3 | 3 | 18 | 4 | 4 | 4 | 4 | 5 | 21 | |
| 29 | 4 | 3 | 3 | 3 | 3 | 2 | 18 | 3 | 3 | 3 | 2 | 2 | 3 | 16 | 4 | 4 | 5 | 4 | 4 | 21 | |
| 30 | 3 | 3 | 2 | 3 | 4 | 1 | 16 | 3 | 3 | 3 | 2 | 3 | 2 | 16 | 4 | 4 | 5 | 4 | 5 | 22 | |
| 31 | 3 | 3 | 2 | 3 | 3 | 2 | 16 | 3 | 2 | 3 | 1 | 3 | 3 | 15 | 4 | 5 | 4 | 4 | 4 | 21 | |
| 32 | 3 | 3 | 2 | 3 | 3 | 2 | 16 | 3 | 3 | 2 | 2 | 2 | 3 | 15 | 4 | 5 | 4 | 4 | 4 | 21 | |
| 33 | 3 | 2 | 2 | 4 | 4 | 2 | 17 | 2 | 3 | 3 | 3 | 2 | 3 | 16 | 4 | 4 | 4 | 4 | 5 | 21 | |
| 34 | 3 | 4 | 3 | 3 | 4 | 1 | 18 | 3 | 2 | 3 | 3 | 2 | 2 | 15 | 5 | 5 | 4 | 5 | 4 | 22 | |
| 35 | 3 | 3 | 3 | 3 | 4 | 1 | 17 | 3 | 2 | 3 | 2 | 3 | 2 | 15 | 4 | 5 | 4 | 4 | 4 | 21 | |
| 36 | 3 | 3 | 3 | 3 | 3 | 1 | 16 | 2 | 3 | 2 | 3 | 2 | 2 | 14 | 4 | 4 | 5 | 4 | 5 | 22 | |
| 37 | 3 | 3 | 2 | 3 | 4 | 2 | 17 | 3 | 2 | 3 | 2 | 2 | 3 | 15 | 5 | 4 | 5 | 4 | 4 | 22 | |
| 38 | 3 | 2 | 2 | 3 | 4 | 3 | 17 | 2 | 2 | 3 | 2 | 2 | 3 | 14 | 4 | 4 | 4 | 5 | 4 | 21 | |
| 39 | 3 | 3 | 2 | 3 | 4 | 2 | 17 | 2 | 2 | 3 | 2 | 2 | 2 | 13 | 5 | 4 | 4 | 4 | 4 | 21 | |
| 40 | 3 | 3 | 2 | 3 | 4 | 3 | 18 | 3 | 2 | 4 | 3 | 3 | 2 | 17 | 4 | 5 | 4 | 4 | 4 | 21 | |
| 41 | 3 | 2 | 3 | 3 | 4 | 2 | 17 | 3 | 2 | 3 | 2 | 2 | 3 | 15 | 5 | 4 | 4 | 5 | 4 | 22 | |

| No. | Gaya Kepemimpinan | | | | | | | Stres Kerja | | | | | | | Kinerja Karyawan | | | | | |
|-----------|-------------------|-------|-------|-------|-------|------|------|-------------|--------|-------|------|------|------|------|------------------|-----|-----|-----|-----|----|
| | X.1.1 | X.1.2 | X.1.3 | X.1.4 | X.1.5 | X1.6 | TX.1 | X2.1 | X.2.2. | X.2.3 | X2.4 | X2.5 | X2.6 | TX.2 | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | TY |
| 42 | 3 | 2 | 3 | 2 | 4 | 2 | 16 | 3 | 2 | 5 | 2 | 4 | 3 | 19 | 5 | 4 | 4 | 4 | 5 | 22 |
| 43 | 2 | 3 | 3 | 4 | 4 | 3 | 19 | 3 | 2 | 4 | 3 | 2 | 2 | 16 | 4 | 4 | 4 | 5 | 4 | 21 |
| 44 | 3 | 3 | 1 | 3 | 5 | 1 | 16 | 3 | 2 | 3 | 1 | 2 | 3 | 14 | 5 | 4 | 5 | 4 | 4 | 22 |
| 45 | 3 | 2 | 3 | 2 | 5 | 1 | 16 | 2 | 3 | 4 | 1 | 2 | 2 | 14 | 4 | 4 | 5 | 4 | 4 | 21 |
| 46 | 3 | 2 | 3 | 3 | 3 | 1 | 15 | 2 | 2 | 5 | 3 | 3 | 2 | 17 | 4 | 5 | 4 | 5 | 4 | 22 |
| 47 | 3 | 3 | 1 | 2 | 4 | 1 | 14 | 3 | 3 | 4 | 2 | 2 | 3 | 17 | 5 | 4 | 5 | 4 | 4 | 22 |
| 48 | 3 | 2 | 3 | 3 | 2 | 3 | 16 | 4 | 3 | 5 | 3 | 4 | 3 | 22 | 4 | 4 | 5 | 5 | 4 | 22 |
| 49 | 3 | 2 | 2 | 3 | 3 | 2 | 15 | 4 | 3 | 3 | 2 | 3 | 4 | 19 | 5 | 4 | 5 | 4 | 4 | 22 |
| 50 | 3 | 3 | 2 | 3 | 5 | 1 | 17 | 4 | 3 | 4 | 2 | 3 | 4 | 20 | 4 | 5 | 4 | 4 | 5 | 22 |
| 51 | 4 | 3 | 3 | 2 | 4 | 2 | 18 | 3 | 3 | 4 | 3 | 3 | 2 | 18 | 4 | 5 | 5 | 4 | 4 | 22 |
| 52 | 3 | 2 | 1 | 3 | 5 | 2 | 16 | 3 | 4 | 3 | 3 | 2 | 3 | 18 | 5 | 4 | 4 | 4 | 5 | 22 |
| 53 | 2 | 2 | 1 | 3 | 4 | 1 | 13 | 3 | 3 | 3 | 2 | 3 | 3 | 17 | 4 | 4 | 5 | 5 | 4 | 22 |
| 54 | 3 | 3 | 2 | 4 | 5 | 1 | 18 | 3 | 3 | 3 | 2 | 2 | 3 | 16 | 4 | 5 | 5 | 4 | 4 | 22 |
| 55 | 4 | 4 | 4 | 4 | 4 | 4 | 24 | 4 | 4 | 5 | 4 | 4 | 4 | 25 | 4 | 5 | 4 | 4 | 4 | 21 |
| 56 | 3 | 3 | 3 | 3 | 3 | 3 | 18 | 4 | 3 | 3 | 3 | 3 | 3 | 19 | 5 | 5 | 4 | 4 | 4 | 22 |
| 57 | 3 | 2 | 2 | 1 | 3 | 1 | 12 | 2 | 2 | 4 | 2 | 4 | 4 | 18 | 5 | 5 | 5 | 5 | 3 | 23 |

| No. | Gaya Kepemimpinan | | | | | | | Stres Kerja | | | | | | | Kinerja Karyawan | | | | | | |
|-----------|-------------------|-------|-------|-------|-------|------|------|-------------|--------|-------|------|------|------|------|------------------|-----|-----|-----|-----|----|--|
| | X.1.1 | X.1.2 | X.1.3 | X.1.4 | X.1.5 | X1.6 | TX.1 | X2.1 | X.2.2. | X.2.3 | X2.4 | X2.5 | X2.6 | TX.2 | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | TY | |
| 58 | 3 | 2 | 2 | 2 | 4 | 1 | 14 | 2 | 2 | 4 | 2 | 4 | 5 | 19 | 5 | 5 | 4 | 3 | 5 | 22 | |
| 59 | 2 | 3 | 3 | 2 | 2 | 3 | 15 | 3 | 2 | 2 | 3 | 2 | 3 | 15 | 5 | 5 | 4 | 3 | 5 | 22 | |
| 60 | 4 | 4 | 3 | 4 | 4 | 4 | 23 | 3 | 4 | 4 | 4 | 4 | 4 | 23 | 5 | 4 | 4 | 4 | 4 | 21 | |
| 61 | 2 | 2 | 2 | 2 | 4 | 1 | 13 | 2 | 1 | 4 | 2 | 2 | 4 | 15 | 5 | 5 | 5 | 3 | 4 | 22 | |
| 62 | 3 | 3 | 3 | 3 | 4 | 3 | 19 | 2 | 3 | 3 | 4 | 3 | 3 | 18 | 4 | 4 | 4 | 4 | 5 | 21 | |
| 63 | 3 | 4 | 4 | 4 | 2 | 2 | 19 | 3 | 2 | 3 | 3 | 3 | 3 | 17 | 4 | 4 | 4 | 4 | 5 | 21 | |
| 64 | 4 | 5 | 5 | 4 | 4 | 3 | 25 | 4 | 3 | 5 | 3 | 3 | 4 | 22 | 5 | 4 | 4 | 4 | 4 | 21 | |
| 65 | 5 | 4 | 3 | 2 | 4 | 2 | 20 | 3 | 3 | 3 | 3 | 3 | 3 | 18 | 4 | 4 | 5 | 4 | 4 | 21 | |
| 66 | 2 | 2 | 3 | 3 | 4 | 1 | 15 | 2 | 2 | 3 | 2 | 3 | 2 | 14 | 5 | 4 | 4 | 5 | 4 | 22 | |
| 67 | 2 | 2 | 1 | 3 | 3 | 1 | 12 | 3 | 2 | 3 | 2 | 3 | 3 | 16 | 5 | 4 | 4 | 4 | 5 | 22 | |
| 68 | 2 | 2 | 2 | 3 | 3 | 1 | 13 | 3 | 2 | 3 | 2 | 2 | 2 | 14 | 4 | 5 | 4 | 5 | 4 | 22 | |
| 69 | 2 | 3 | 2 | 4 | 5 | 2 | 18 | 2 | 3 | 4 | 3 | 3 | 3 | 18 | 5 | 4 | 5 | 4 | 4 | 22 | |
| 70 | 4 | 4 | 4 | 4 | 5 | 4 | 25 | 4 | 4 | 5 | 4 | 4 | 4 | 25 | 5 | 4 | 4 | 4 | 4 | 21 | |

Lampiran 04. Hasil Uji Validitas

Uji Validitas Data Variabel Gaya Kepemimpinan

| Correlations | | | | | | | | |
|--------------|---------------------|--------|--------|--------|--------|--------|--------|--------|
| | X1.1 | X1.2 | X1.3 | X1.4 | X1.5 | X1.6 | TX1 | |
| X1.1 | Pearson Correlation | 1 | .257 | .448* | .273 | .293 | .241 | .585** |
| | Sig. (2-tailed) | | .170 | .013 | .144 | .117 | .199 | .001 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.2 | Pearson Correlation | .257 | 1 | .379* | .199 | .313 | .531** | .668** |
| | Sig. (2-tailed) | .170 | | .039 | .292 | .093 | .003 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.3 | Pearson Correlation | .448* | .379* | 1 | .217 | .374* | .133 | .623** |
| | Sig. (2-tailed) | .013 | .039 | | .249 | .042 | .485 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.4 | Pearson Correlation | .273 | .199 | .217 | 1 | .459* | .521** | .680** |
| | Sig. (2-tailed) | .144 | .292 | .249 | | .011 | .003 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.5 | Pearson Correlation | .293 | .313 | .374* | .459* | 1 | .451* | .743** |
| | Sig. (2-tailed) | .117 | .093 | .042 | .011 | | .012 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.6 | Pearson Correlation | .241 | .531** | .133 | .521** | .451* | 1 | .715** |
| | Sig. (2-tailed) | .199 | .003 | .485 | .003 | .012 | | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| TX1 | Pearson Correlation | .585** | .668** | .623** | .680** | .743** | .715** | 1 |
| | Sig. (2-tailed) | .001 | .000 | .000 | .000 | .000 | .000 | |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |

*. Correlation is significant at the 0.05 level (2-tailed).

**. Correlation is significant at the 0.01 level (2-tailed).

Uji Validitas Data Variabel Stres Kerja

| Correlations | | | | | | | | |
|--------------|---------------------|--------|--------|--------|--------|--------|--------|--------|
| | X1.1 | X1.2 | X1.3 | X1.4 | X1.5 | X1.6 | TX1 | |
| X1.1 | Pearson Correlation | 1 | .257 | .448* | .273 | .293 | .241 | .585** |
| | Sig. (2-tailed) | | .170 | .013 | .144 | .117 | .199 | .001 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.2 | Pearson Correlation | .257 | 1 | .379* | .199 | .313 | .531** | .668** |
| | Sig. (2-tailed) | .170 | | .039 | .292 | .093 | .003 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.3 | Pearson Correlation | .448* | .379* | 1 | .217 | .374* | .133 | .623** |
| | Sig. (2-tailed) | .013 | .039 | | .249 | .042 | .485 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.4 | Pearson Correlation | .273 | .199 | .217 | 1 | .459* | .521** | .680** |
| | Sig. (2-tailed) | .144 | .292 | .249 | | .011 | .003 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.5 | Pearson Correlation | .293 | .313 | .374* | .459* | 1 | .451* | .743** |
| | Sig. (2-tailed) | .117 | .093 | .042 | .011 | | .012 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| X1.6 | Pearson Correlation | .241 | .531** | .133 | .521** | .451* | 1 | .715** |
| | Sig. (2-tailed) | .199 | .003 | .485 | .003 | .012 | | .000 |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| TX1 | Pearson Correlation | .585** | .668** | .623** | .680** | .743** | .715** | 1 |
| | Sig. (2-tailed) | .001 | .000 | .000 | .000 | .000 | .000 | |
| | N | 30 | 30 | 30 | 30 | 30 | 30 | 30 |

*. Correlation is significant at the 0.05 level (2-tailed).

**. Correlation is significant at the 0.01 level (2-tailed).

Uji Validitas Data Variabel Kinerja Karyawan

| Correlations | | | | | | |
|---------------------|---------------------|--------|--------|--------|--------|--------|
| | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | TY |
| Y.1 | Pearson Correlation | 1 | .666** | .172 | -.032 | .048 |
| | Sig. (2-tailed) | | .000 | .363 | .867 | .799 |
| | N | 30 | 30 | 30 | 30 | 30 |
| Y.2 | Pearson Correlation | .666** | 1 | .172 | .099 | .172 |
| | Sig. (2-tailed) | .000 | | .363 | .602 | .364 |
| | N | 30 | 30 | 30 | 30 | 30 |
| Y.3 | Pearson Correlation | .172 | .172 | 1 | .468** | .426* |
| | Sig. (2-tailed) | .363 | .363 | | .009 | .019 |
| | N | 30 | 30 | 30 | 30 | 30 |
| Y.4 | Pearson Correlation | -.032 | .099 | .468** | 1 | .226 |
| | Sig. (2-tailed) | .867 | .602 | .009 | | .231 |
| | N | 30 | 30 | 30 | 30 | 30 |
| Y.5 | Pearson Correlation | .048 | .172 | .426* | .226 | 1 |
| | Sig. (2-tailed) | .799 | .364 | .019 | .231 | |
| | N | 30 | 30 | 30 | 30 | 30 |
| TY | Pearson Correlation | .607** | .674** | .703** | .537** | .599** |
| | Sig. (2-tailed) | .000 | .000 | .000 | .002 | .000 |
| | N | 30 | 30 | 30 | 30 | 30 |

**. Correlation is significant at the 0.01 level (2-tailed).

*. Correlation is significant at the 0.05 level (2-tailed).



Lampiran 05. Hasil Uji Reliabilitas

Gaya Kepemimpinan

Reliability Statistics

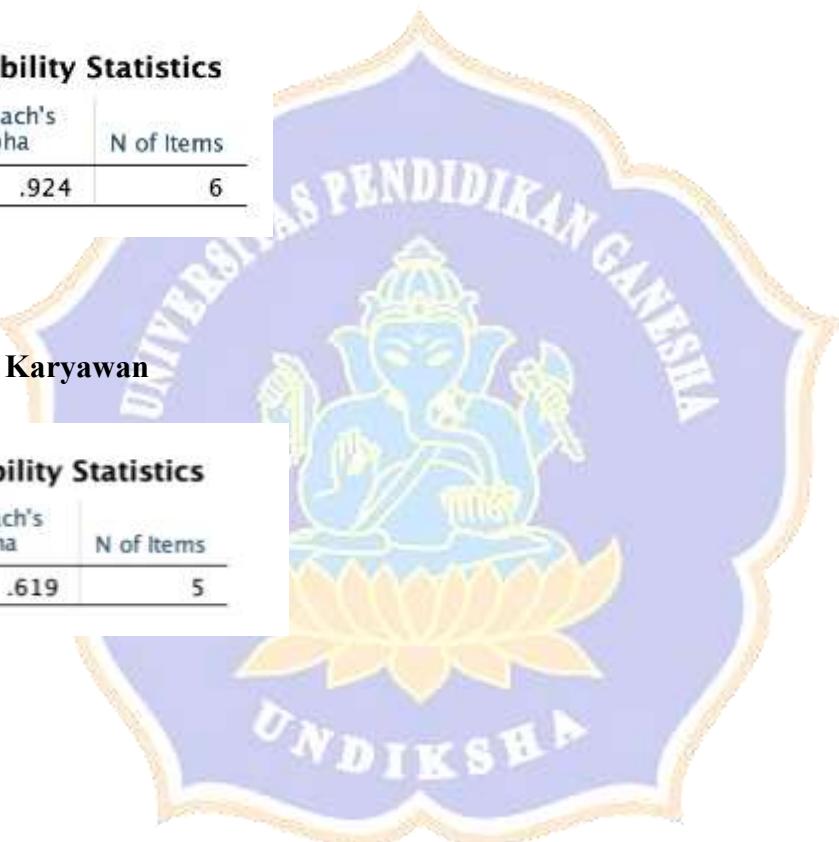
| Cronbach's Alpha | N of Items |
|------------------|------------|
| .753 | 6 |

Stres Kerja

Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .924 | 6 |

Kinerja Karyawan

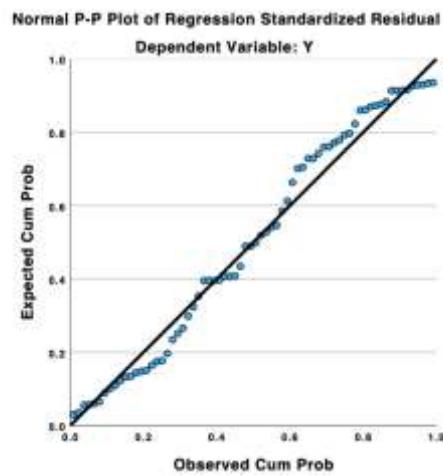


Reliability Statistics

| Cronbach's Alpha | N of Items |
|------------------|------------|
| .619 | 5 |

Lampiran 06. Uji Asumsi Klasik

a. Uji Normalitas



One-Sample Kolmogorov-Smirnov Test

| | Unstandardized Residual |
|----------------------------------|-------------------------|
| N | 120 |
| Normal Parameters ^{a,b} | |
| Mean | .0000000 |
| Std. Deviation | .78980433 |
| Most Extreme Differences | |
| Absolute | .057 |
| Positive | .057 |
| Negative | -.050 |
| Test Statistic | .057 |
| Asymp. Sig. (2-tailed) | .200 ^{c,d} |

- a. Test distribution is Normal.
- b. Calculated from data.
- c. Lilliefors Significance Correction.
- d. This is a lower bound of the true significance.

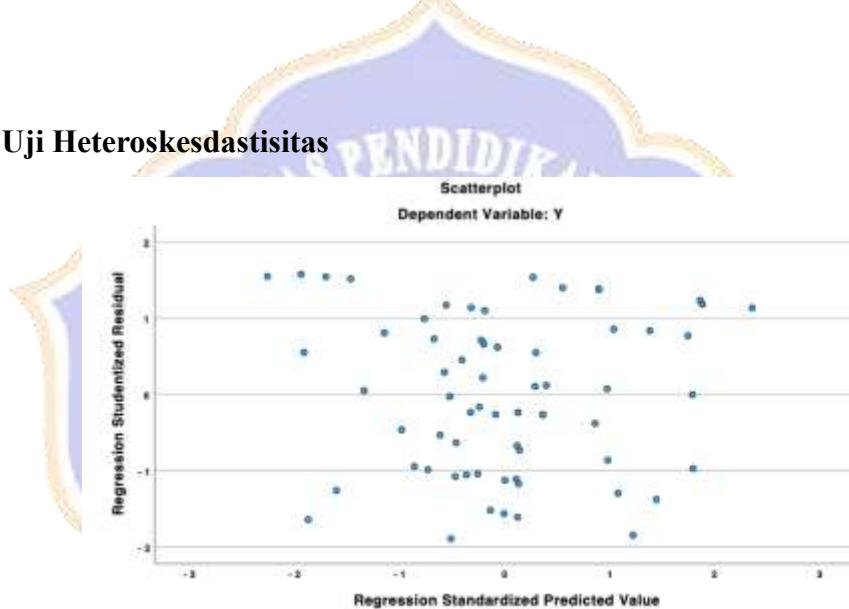
b. Uji Multikolonearitas

| Model | Coefficients ^a | | | t | Sig. |
|-------|---------------------------|-----------------------------|---------------------------|---------|--------|
| | B | Unstandardized Coefficients | Standardized Coefficients | | |
| 1 | (Constant) | 22.475 | .146 | 153.683 | <.001 |
| | X1 | -.143 | .008 | -1.053 | <.001 |
| | X2 | .092 | .009 | .636 | 10.686 |

| Model | Collinearity Statistics | | | Tolerance | VIF |
|-------|-------------------------|------|-------|-----------|-----|
| | | | | | |
| 1 | (Constant) | | | | |
| | X1 | .736 | 1.359 | | |
| | X2 | .736 | 1.359 | | |

a. Dependent Variable: Y

c. Uji Heteroskesdastisitas



d. Uji Glejser

| Model | Coefficients ^a | | | t | Sig. | Collinearity Statistics | |
|-------|---------------------------|-----------------------------|---------------------------|-------|-------|-------------------------|-------|
| | B | Unstandardized Coefficients | Standardized Coefficients | | | Tolerance | VIF |
| 1 | (Constant) | .185 | .075 | 2.461 | .016 | | |
| | X1 | .001 | .004 | .041 | .288 | .736 | 1.359 |
| | X2 | -.003 | .004 | -.099 | -.701 | .486 | .736 |

a. Dependent Variable: ABS_RES

Lampiran 07. Regresi Linier Berganda

| Model | Coefficients ^a | | | t | Sig. |
|-------|---------------------------|------------|-----------------------------------|----------------|-------|
| | B | Std. Error | Standardized Coefficients Beta | | |
| 1 | (Constant) 22.475 | .146 | | 153.683 | <.001 |
| | X1 -.143 | .008 | -1.053 | -17.686 | <.001 |
| | X2 .092 | .009 | .636 | 10.686 | <.001 |

| Model | Collinearity Statistics | |
|-------|-------------------------|--------------|
| | Tolerance | VIF |
| 1 | (Constant) | |
| | X1 .736 | 1.359 |
| | X2 .736 | 1.359 |

a. Dependent Variable: Y



Lampiran 08. Pengujian Hipotesis

a. Uji F (Pengaruh Simultan)

ANOVA^a

| Model | Sum of Squares | df | Mean Square | F | Sig. |
|--------------|----------------|----|-------------|---------|--------------------|
| 1 Regression | 10.461 | 2 | 5.231 | 158.129 | <.001 ^b |
| Residual | 2.216 | 67 | .033 | | |
| Total | 12.678 | 69 | | | |

a. Dependent Variable: Y

b. Predictors: (Constant), X2, X1

b. Uji t (Pengaruh Parsial)

Coefficients^a

| Model | Unstandardized Coefficients | | Standardized Coefficients | | |
|--------------|-----------------------------|------------|---------------------------|---------|-------|
| | B | Std. Error | Beta | t | Sig. |
| 1 (Constant) | 22.475 | .146 | | 153.683 | <.001 |
| X1 | -.143 | .008 | -1.053 | -17.686 | <.001 |
| X2 | .092 | .009 | .636 | 10.686 | <.001 |

Coefficients^a

| Model | Collinearity Statistics | |
|--------------|-------------------------|-------|
| | Tolerance | VIF |
| 1 (Constant) | | |
| X1 | .736 | 1.359 |
| X2 | .736 | 1.359 |

a. Dependent Variable: Y



Lampiran 09. Uji Koefisien Determinasi (R^2)

| Model Summary ^b | | | | |
|----------------------------|-------------------|----------|-------------------|----------------------------|
| Model | R | R Square | Adjusted R Square | Std. Error of the Estimate |
| 1 | .908 ^a | .825 | .820 | .182 |

a. Predictors: (Constant), X2, X1
b. Dependent Variable: Y



Lampiran 10. Dokumentasi Penyebaran Kuesioner

Lampiran 11. Riwayat Hidup**RIWAYAT HIDUP**

Ngurah Adhi Wibawa Redhana lahir di Denpasar, 21 Desember 2002. Penulis merupakan putra dari pasangan Bapak Agus Wahyu Dharmawan Redhana dan Ibu Ni Ketut Putri Hartini. Penulis berkewarganegaraan Indonesia dan beragama Hindu. Saat ini, penulis berdomisili di Desa Dauh Puri Kelod, Kecamatan Denpasar Barat, Kota Denpasar, Provinsi Bali. Penulis menempuh pendidikan dasar di SD Negeri 8 Denpasar dan lulus pada tahun 2015, kemudian melanjutkan pendidikan menengah pertama di SMP Negeri 4 Denpasar dan lulus pada tahun 2018. Pendidikan menengah atas ditempuh di SMA Negeri 1 Denpasar dengan jurusan Ilmu Pengetahuan Alam dan diselesaikan pada tahun 2021. Pada tahu yang sama, penulis melanjutkan Pendidikan Strata Satu (S1) pada Program Studi Manajemen, Fakultas Ekonomi, Universitas Pendidikan Ganesha. Pada semester akhir tahun 2025, penulis telah menyelesaikan tugas akhir berupa skripsi dengan judul “Pengaruh Gaya Kepemimpinan dan Stres Kerja Terhadap Kinerja Karyawan Bali Landscape Company”. Sejak tahun 2021 hingga penulisan skripsi ini, penulis masih terdaftar sebagai mahasiswa aktif pada Program Studi S1 Manajemen, Universitas Pendidikan Ganesha.